

The Indian Auto Industry

PLI scheme will kick-start investments in advanced auto technologies and enable creation of EV ecosystem

SEPTEMBER 2021



Highlights





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The automotive sector remains one of the key beneficiaries of the PLI scheme.



The Ministry of Heavy Industries, Government of India, announced a Rs. 25,938 crore production-linked incentive for the auto and auto components sector on Sep 15, 2021. Further clarifications on the scheme were issued via a notification dated Sep 23, 2021.



The auto PLI scheme aims to provide sales-linked incentives to both OEMs and component suppliers. The OEM incentives are only for electric vehicles (EVs) and Hydrogen Fuel Cell Vehicles, while those for suppliers are applicable for advanced automotive technology components. The incentives are sales-linked and are expected to range from 13-18% on determined sales values for OEMs and 8-13% of determined sales values for auto component manufacturers. An additional 5% is to be given for manufacturing components for battery electric vehicle and hydrogen fuel cell vehicle components.





The auto PLI scheme aims for a future-ready and globally competitive Indian auto sector, by fast-tracking investments in technology and components where India needs to leapfrog. The scheme will increase localisation of auto components, accelerate investments towards a local EV ecosystem and has the potential to make India an export hub in the global auto supply chain. As tier-Is scale up, the tier-IIs will also have growth potential, resulting in a multiplier effect.



The FAME-II and State EV policies (on the demand side) along with the currently-announced Production-Linked Incentive (PLI) scheme with an outlay of Rs. 25,938 crore and earlier announced PLI for ACC batteries (on the supply side) will set the stage for India to leapfrog from fossil-fuel based automobiles to green transportation.



PLI to accelerate India's transition into new technologies





	Schemes	Current PLI Scheme	FAME-II	PLI ACC	State EV Policies
	Outlay	Rs. 25,938 crore	Rs. 10,000 crore	Rs. 18,100 crore	Incremental incentives for demand generation, industrial development and charging
5	Source: Ministry of Heavy I	ndustries, Government of India Notification date	ed Sep 15, 2021, ICRA Research		ecosystem

The FAME-II scheme, State EV policies (on the demand side) and the currently-announced PLI along with earlier announced PLI for ACC batteries (on the supply side) will enable the Indian automobile industry in leapfrogging from fossil-fuel based automobile to green transportation.

The automotive sector has been one of the key beneficiaries of the PLI scheme



The recently announced PLI scheme focusses on promoting advanced technologies and green mobility through incentive payouts

		Scheme Highlights
== ×-	Outlay	Rs. 25,938 crore
©	Target	 Champion OEM incentive scheme - EVs and Hydrogen Fuel Cell Vehicles Component Champion Incentive Scheme - applicable on advanced automotive technology components of vehicles, Completely Knocked Down/ Semi Knocked Down kits and vehicle aggregates.
	Beneficiaries	Domestic and international auto/auto component players, meeting the eligibility criteria on revenues, gross block and fresh investments. New non-automotive investors with a global networth of Rs. 1,000 crore and a clear business plan for investment in advanced automotive technologies are also eligible.
(Timeframe	The scheme will be effective for five years from FY2023 and the base year for the eligibility criteria is FY2021.
₹	Expected investments and incremental production	Expected to bring fresh investments of over Rs. 42,500 crore and result in incremental production of over Rs 2.3 lakh crore
	Incentive capping	The incentive will be based on determined sales values and is expected to range from 13-18% for OEMs and 8-13% (plus 5% for battery electric vehicle and hydrogen fuel cell vehicle components) for auto component manufacturers. The total incentive per group is capped at Rs. 6,485 crore (25% of total scheme outlay).

Incumbent OEMs will benefit from the PLI scheme



	Segment	Minimum global investment of group in fixed assets as on March 31, 2021 (Rs. crore)		Minimum networth as on March 31, 2021 (Rs. crore)	Minimum fresh investment commitment over 5 years (Rs. crore)
	Auto OEM (other than 2W and 3W)	3,000	10,000	Not Applicable	2,000
	Auto OEM (2W and 3W)	3,000	10,000	Not Applicable	1,000
@ @ @	New non-Auto OEM investors	Not Applicable	Not Applicable	1,000	2,000

EXHIBIT: Minimum New Domestic Investment Conditions

Cumulat	ive New Domestic Investment (Rs. crore)	Champion OEM (Except 2W & 3W)	Champion OEM 2W & 3W	New Non-Automotive Investor (OEM)
1.	Up to or Before March 31,2023	300	150	300
2.	Up to or Before March 31,2024	800	400	800
3.	Up to or Before March 31,2025	1400	700	1,400
4.	Up to or Before March 31,2026	1750	875	1,750
5.	Up to or Before March 31,2027	2000	1,000	2,000

Determined sales value in Rs. crore (Base year – FY2020)	Upto 2,000	2,001 - 3,000	3,001 - 4,000	More than 4,000	Additional 2% incentive, if
Incentive Scheme for Champion OEM as a % of incremental revenue	13%	14%	15%	16%	the cumulative determined sales value over 5 years is Rs. 10,000 crore or more

Source: Ministry of Heavy Industries, Government of India Notification dated Sep 23, 2021, ICRA Research; Group Company(jes) shall mean two or more enterprises which, directly or indirectly, are in a position to exercise 26% or more of voting rights in the other enterprise; minimum 50% domestic value addition will be required

Most mid-size auto component suppliers will gain from the scheme



		Minimum global investment of group in fixed assets as on March 31, 2021 (Rs. crore)		Minimum networth as on March 31, 2021 (Rs. crore)	Minimum fresh investment commitment over 5 years (Rs. crore)
	Auto Component	150	500	Not Applicable	250
@ @\$\	New non-Automotive investors	Not Applicable	Not Applicable	1,000	500

EXHIBIT: Minimum New Domestic Investment Conditions

Cumulativ	e New Domestic Investment (Rs. crore)	Component Champion	New Non-Automotive Investor (Component)
1.	Up to or Before March 31,2023	40	80
2.	Up to or Before March 31,2024	100	200
3.	Up to or Before March 31,2025	175	350
4.	Up to or Before March 31,2026	220	440
5.	Up to or Before March 31,2027	250	500

Determined sales value in Rs. crore (Base year – FY2020)	Upto 250	251 - 500	501 - 750	More than 750	٠
Incentive scheme for component champion as a % of incremental	8%	9%	10%	11%	
revenues*	O 70	970	10%	1170	

- Additional 2% incentive, if the cumulative determined sales value over 5 years is Rs. 1,250 crore or more
- Additional incentive of 5% is proposed for BEVs and HFCV components

The final list of components eligible for the PLI scheme is awaited.



PLI scheme aims for a future-ready and globally competitive Indian auto sector



To promote indigenous global supply chain of advanced automotive technology products. The share of advanced technologies in the Indian auto sector is low compared to that globally.

Aims to reduce dependence on imports, by boosting localization and indigenous manufacturing.

Will attract foreign investments into India, capitalizing on global economies de-risking their supply chains.



Promotion of next generation safety technologies will make Indian automobile and roads safer

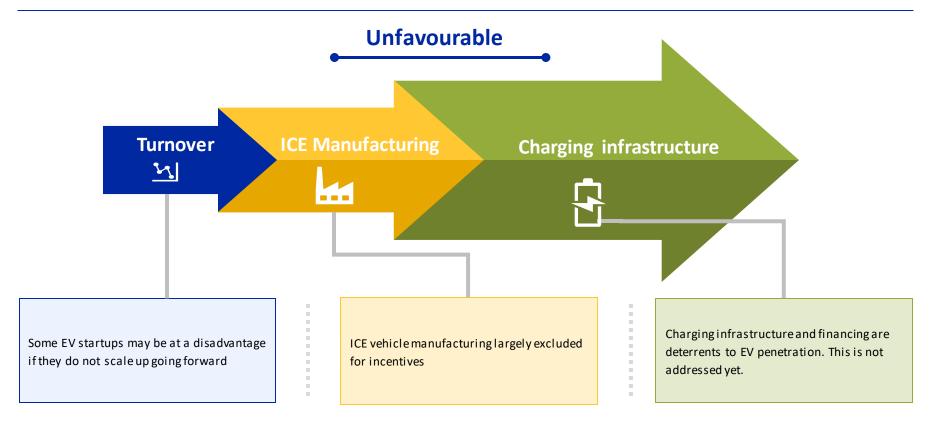
Increased scale will have multiplier effect; to improve cost competitiveness and RoCE, partly compensating for structural issues

20% of auto component exports from India are currently engine components, while 32% is for drive transmission and steering; this scheme will help compensate potential loss of export revenues from traditional components to an extent as overseas markets move into EVs

The issue of absence of a local EV ecosystem will get addressed to an extent through the scheme

ICE vehicles largely excluded from incentives, except for advanced technology parts





Several incumbent OEMs and auto component suppliers likely to benefit



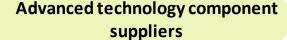
EV component suppliers























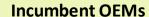






















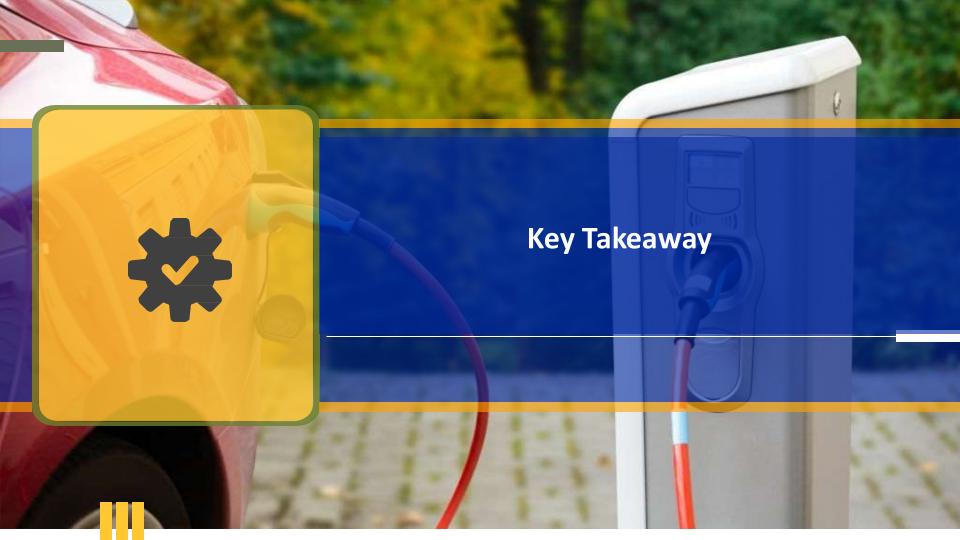




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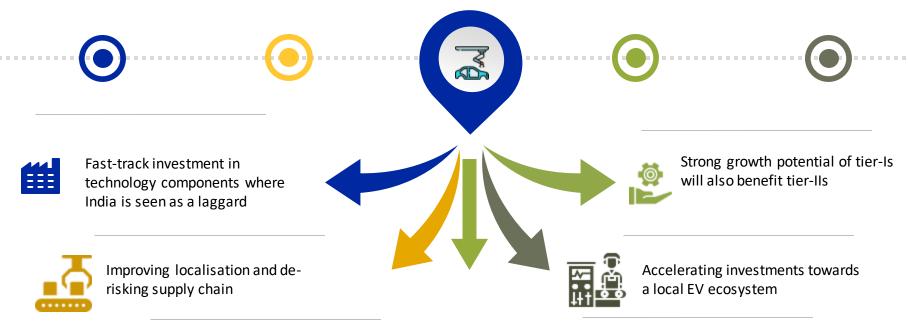






Gearing for building auto technology capabilities for the next decade







Potential to make India an export hub in the global auto supply chain and increase cost competitiveness



Expected annual incentive outlay under the PLI scheme



EXHIBIT: Expected Annual Incentive Outlay

Applicable Incentive (Financial Year)	Disbursement of Incentive (Financial Year)	Total Incentive (Rs. crore)
FY2023	FY2024	604
FY2024	FY2025	3,150
FY2025	FY2026	5,925
FY2026	FY2027	7,199
FY2027	FY2028	9,060
Total	25,938	

Source: Ministry of Heavy Industries, Government of India Notification dated Sep 23, 2021, ICRA Research

Policy roadmap for electric vehicles in India



2020-21

PLI scheme

- ✓ PLI Scheme for the automobile and auto component Industry with a budgetary outlay of Rs. 25,938 crore
- ✓ PLI scheme for ACC battery manufacturing with outlay of Rs. 18.100 crore

2019-24

FAME-II Scheme

- ✓ Notified on April 1, 2019, for a period of 3 years (extended by 2 years till March 2024);
- ✓ Total outlay of Rs. 10,000 crore of which Rs. 8,600 are proposed as demand incentives.

2015-18

FAME-I Scheme

✓ Launched on Apr 1, 2015, by the Department of Heavy Industry with an outlay of Rs. 795 crore for demand incentives.

2013

National Electric Mobility Mission Plan 2020

- ✓ Outlay of Rs. 14,000 crore towards the creation of infrastructure and promoting the use of EV in India
- √ The mission envisaged Electric and Hybrid vehicle sales in India to reach 6-7 million units by 2020, spearheading India towards a global leadership position in EV manufacturing.

2010-12

Alternate Fuel for Surface Transportation Program

- ✓ Total outlay was Rs. 95 crore.
- Ministry of New and Renewable Energy (MNRE) implemented a 20% subsidy for EVs through this scheme, which ranged from Rs. 5,000 for 2W to nearly Rs. 4 lakh for buses.





Growing demand has spurred investments in 2W capacity expansion



Hero Electric, Punjab

Present Capacity – ~1 Lakh p.a. Planned – 10 lakh units p.a. over 5 years Investment Outlay – Rs. 700 crore by 2025

Okinawa Autotech, Rajasthan

Present Capacity – ~90,000 p.a. Planned – 5-6 lakh units p.a. (in Phase 1) Investment Outlay – Rs. 150-200 crore

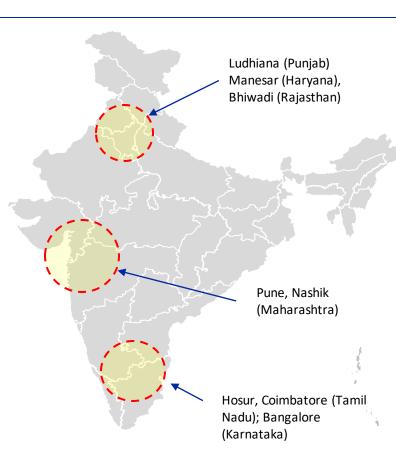
Ampere Vehicles, Tamil Nadu

Present Capacity – ~50,000 p.a. Planned – 10 lakh units p.a. (in phases) Investment Outlay – Rs. 700 crore over 10 years

Ola Electric, Tamil Nadu

Planned – 20 lakh units p.a. (Phase 1) by FY2023

Investment Outlay – ~Rs. 2,400 crore for Phase 1.



Bajaj Auto, Maharashtra

Investment Outlay – Rs. 650 crore towards setting up a new plant to manufacture e2Ws, among other 2Ws

TVS Motors. Tamil Nadu

Present Capacity – ~1,20,000 p.a. Planned – 1 lakh units (incl. 3W) Investment Outlay – Rs. 1,000 crore over 1-2 years

Hero MotoCorp

Investment Outlay – Rs. 10,000 crore over 7 years; a sizeable proportion towards EVs

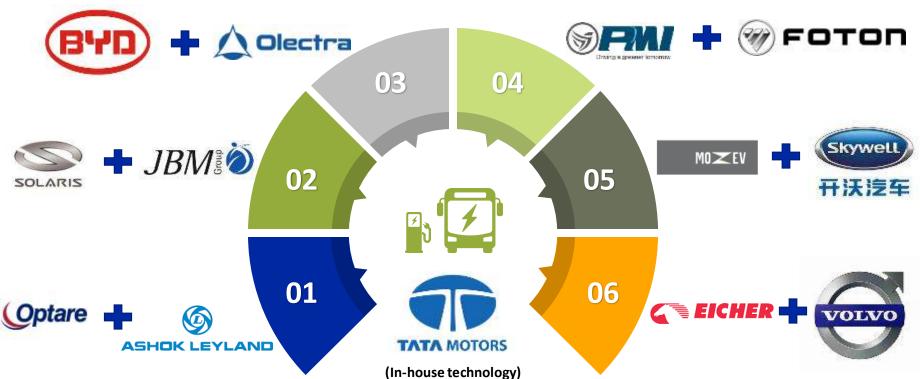
Ather Energy, Tamil Nadu

Present Capacity – 1,10,000 p.a. Planned – 5 lakh units p.a. by 2023 Investment Outlay – Rs. 650 crore over 4-5 years

Foreign collaborations in place in the e-bus space



Exhibit: Key technology collaborations between Indian and foreign OEMs for electric-bus manufacturing



Source: ICRA research

Sizeable investments announced in EV components



EXHIBIT: Sample Investments Announced by Private Players in EV Auto Components

Epsilon Advanced Materials Private limited

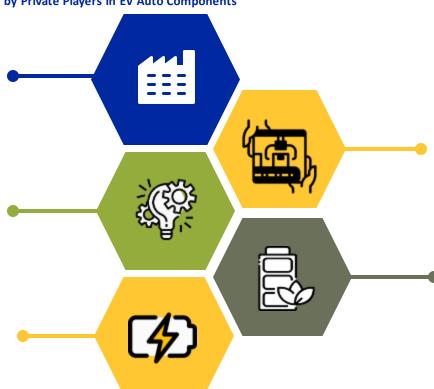
In April 2021, the company a nnounced that it would invest Rs 6,000 crore to produce 100,000 tons of synthetic graphite anodes by 2030, or a bout 10% of estimated global demand.

Omega Seiki Mobility and C4V

Omega Seiki Mobility has tied up with American technology provider, C4V, to introduce solid state batteries in India.

Amara Raja

The company has also recently set up a research hub in Tirupati, in Feb 2021. The company is also evaluating setting up a giga factory in the next 5-8 years.



Suzuki Motor, Toshiba and Denso

Suzuki Motor, Toshiba Corp and Denso Corp have jointly invested in a battery venture in Hansalpur, Gujarat. The facility will also serve as a global export hub. Over Rs. 1,000 crore investment made in this facility.

Exide Leclanche Energy Private Limited

83:17 joint venture (JV) company between Exide Industries Limited (EIL) and Le clanche SA, based out of Switzerland. The company has been set up to manufacture Lithium-ion batteries in India and is expected to commission its 1.5-gigawatt hours (GWh) battery assembling facility in Prantik, Gujarat in the near term. About Rs. 232 crore invested so far.





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