

# INDIAN COMMERCIAL VEHICLE INDUSTRY

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**Industry volumes remained flattish  
YoY in Q1 FY2026; gradual recovery  
expected in the near term**

**AUGUST 2025**



## 1 Industry Outlook



## 2 Domestic & Export Industry Trends



## 3 Trend in Economic Indicators & Underlying Demand Drivers



## 4 Key Takeaways from Channel Check & Financing Environment



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*ICRA expects the domestic CV industry volumes to register a 3-5% growth on a YoY basis in FY2026, following a couple of years of flattish volumes. The industry volumes remained flattish YoY in Q1 FY2026; however, an improving economic environment, coupled with improved pace of construction and infrastructure activities, proposed GST rate cuts, replacement demand due to ageing fleets, and Government mandates are the key driving factors behind the projected volume growth in the subsequent quarters.*



ICRA forecasts the Indian commercial vehicle (CV) industry wholesale volumes to see a modest YoY growth of 3-5% in FY2026, following a marginal 1% YoY decline in FY2025. The domestic wholesale CV volumes reported a marginal 0.6% YoY decline in Q1 FY2026, with early arrival of monsoons having some bearing on demand in the quarter. A steady recovery in volumes is anticipated in the subsequent quarters, aided by uptick in demand from rural and semi-urban regions.



The domestic medium and heavy commercial vehicle (M&HCV) (trucks) wholesale volumes reported a modest 4% YoY decline in Q1 FY2026 and are expected to grow by 0-3% YoY in FY2026 after posting a 4% YoY decline in FY2025. Early arrival of monsoons had some bearing on demand in Q1 FY2026. The segment is likely to report a modest YoY growth of 0-3% in FY2026, aided by an improved macroeconomic environment, increased demand from the construction and mining sectors, and consequently higher freight availability.



Domestic light commercial vehicle (LCV) wholesale volumes reported a marginal 1% YoY decline in Q1 FY2026 due to early arrival of monsoons weighing in on demand to an extent. Aided by a steady economic environment and ongoing recovery in the e-commerce segment, the domestic LCV wholesale volumes are likely to demonstrate a moderate YoY growth of 3-5% in FY2026.



The bus segment reported an 8% YoY growth in Q1 FY2026, aided by steady market sentiments. ICRA forecasts the bus segment to post an 8-10% growth in FY2026, supported by replacement demand and mandatory scrappage policy. The scrappage of older Government vehicles, which will drive replacement demand from the State Road Transport Undertakings (SRTUs), along with steady demand anticipation from schools and offices are expected to remain the key driving factors for the decent growth momentum for the segment, going forward.

*The credit metrics of the domestic CV industry is expected to improve gradually over the near term, with a limited improvement in OPM expected for FY2026, aided by a growth in volume offtake coupled with price hikes undertaken by CV OEMs.*



In terms of powertrain mix, conventional fuels (petrol and diesel) continue to dominate the domestic CV industry with a penetration of around 88% in YTD FY2026\*, while alternative fuels (CNG, LNG and electric) contribute around 12%. Hydrogen internal combustion engine (ICE) and hydrogen fuel cells are upcoming technologies in this space. Relatively higher penetration of electric vehicles (EVs) has been witnessed in buses, followed by LCV (goods), with a penetration of 5% and 1%, respectively, in YTD FY2026\*.



ICRA expects credit metrics of the domestic CV industry to demonstrate a steady improvement over the near term. The Total Debt/ OPBDITA is projected to improve to 0.5-0.7 times as on March 31, 2026, as against of 0.7 times as on March 31, 2025, aided by increase in volume offtake offering operating leverage coupled with price hikes undertaken by key original equipment manufacturers (OEMs) in the CV industry. OPM improved moderately in FY2025 vis-à-vis FY2024, with benign commodity costs lending some support to margins. Operating margins may further improve in FY2026 if commodity costs continue to maintain softness.

Note: CNG – Compressed Natural Gas, LNG – Liquefied Natural Gas; \*as of July 21, 2025



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