

February 25, 2022

## The Ramco Cements Limited: Ratings reaffirmed; [ICRA]AA+ (Stable) assigned for the enhanced amount

### Summary of rating action

| Instrument*                      | Previous Rated Amount (Rs. crore) | Current Rated Amount (Rs. crore) | Rating Action                           |
|----------------------------------|-----------------------------------|----------------------------------|-----------------------------------------|
| Non-Convertible Debentures (NCD) | 790.00                            | 790.00                           | [ICRA]AA+ (Stable); reaffirmed          |
| Non-Convertible Debentures (NCD) | -                                 | 200.00                           | [ICRA]AA+ (Stable); assigned            |
| Term loan                        | 2427.00                           | 2927.00                          | [ICRA]AA+ (Stable); reaffirmed/assigned |
| Long term fund based             | 905.00                            | 905.00                           | [ICRA]AA+ (Stable); reaffirmed          |
| Short-term fund based            | 430.00                            | 430.00                           | [ICRA]A1+; reaffirmed                   |
| Short-term non-fund based        | 250.00                            | 250.00                           | [ICRA]A1+; reaffirmed                   |
| Commercial paper                 | 900.00                            | 900.00                           | [ICRA]A1+; reaffirmed                   |
| <b>Total</b>                     | <b>5702.00</b>                    | <b>6402.00</b>                   |                                         |

\*Instrument details are provided in Annexure-1

### Rationale

The rating action factors in The Ramco Cements Limited's (TRCL) strong business profile, backed by a healthy market share in South India, and its expanding presence in the eastern markets over the last few years. ICRA positively factors in the company's expected revenue growth from the eastern region over the medium term, backed by the recently commissioned clinker and grinding capacities. The company's operating income (OI) witnessed 8% CAGR during FY2016-FY2021, led by an increase in volumes at 7% CAGR. TRCL's OI is expected to increase by 14-17% in FY2022 supported by a low base effect, rural housing demand and pick-up in infrastructure activities. The Government's push for affordable housing and focus on infrastructure are positive factors from the long-term demand perspective.

TRCL has strong operational efficiencies and reported one of the highest OPBITDA/MT of Rs. 1,582/MT among the peers and an operating margin of 30.0% in FY2021 (PY:22.0% in FY2020). The company's OPBITDA/MT declined by 22.6% YoY to Rs.1,285/MT in 9MFY2022 owing to a significant increase in power and fuel costs along with moderation in the net sales realisations in Q3 FY2022 (reported OPBITDA/MT of Rs. 790/MT in Q3FY2022). The pressure on operating profits is likely to continue till Q1FY2023 and improve thereafter with the expected easing of cost side pressures.

The company is likely to incur capital expenditure (capex) around Rs. 1600 crore in FY2022 (incurred Rs. 1387 crore in 9M FY2022), higher than ICRA expectations. Increased capex amid drop in earnings in the current fiscal resulted in higher-than-anticipated debt levels. As a result, the net debt/OPBITDA is likely to remain elevated at around 3.0 times as of March 2022. However, reduction in interest rates and relatively longer tenure for new debt is expected to support the debt coverage metrics. The ratings take comfort from the company's exceptional financial flexibility. Further, TRCL is planning to incur around Rs. 1200 crore during FY2023-FY2024, primarily for its capacity expansion projects to cater to newer geographies which will be largely funded through internal accruals. The net debt/OPBITDA is expected to improve to around 2.0 times by FY2024. Further, the additional capex will support the earnings growth in the medium to long term. The ramp-up of recently commissioned capacities and the improvement in utilisation of existing facilities remain important to improve the company's return indicators.

Although TRCL has been gradually expanding its presence in the Orissa and West Bengal markets over the last few years, partly by setting up grinding units closer to these markets, the proportion of revenues remain skewed towards southern India. The company derives about 75% of its revenues from the five southern states, which exposes it to region-specific demand risks. The expected increased penetration in Orissa and West Bengal and its entry into new markets like Maharashtra are likely to aid in diversification.

The Stable outlook on the [ICRA]AA+ rating reflects ICRA's opinion that TRCL's credit profile will be supported by its strong operational profile and the exceptional financial flexibility.

## Key rating drivers and their description

### Credit strengths

**Strong market position in southern region; increasing penetration in eastern India** - The Ramco brand is prominent in South India, along with other cement brands such as Ultratech, Dalmia, Chettinad and Coromandel. The company continues to maintain a healthy market share in the southern region and has been expanding its presence in eastern India. ICRA positively factors in TRCL's expected revenue growth from eastern region over the medium term, backed by the recently commissioned clinker and grinding capacities

**Strong operational efficiencies:** The company's OI witnessed 8% CAGR during FY2016-FY2021, led by an increase in volumes at 7% CAGR. TRCL's OI is expected to increase by 14-17% in FY2022 supported by a low base effect, rural housing demand and pick-up in infrastructure activities. The Government's push for affordable housing and focus on the infrastructure segments are positive factors from the long-term demand perspective. TRCL has strong operational efficiencies reflected in integrated cement plants with a capacity of 12.20 MTPA and access to limestone mines along with the split-grinding unit of 7.20 MTPA to optimise the freight costs. Further, the company has captive thermal capacity of 175 MW, windmill capacities of 166 MW (including subsidiaries) and WHRS capacity of 18 MW which cater to its power requirements.

The company's OPBIDTA/MT declined by 22.6% YoY to Rs. 1285/MT in 9MFY2022 owing to a significant increase in power and fuel costs along with moderation in the net sales realisations in Q3 FY2022 (reported OPBIDTA/MT of Rs. 790/MT in Q3FY2022). The pressure on operating profits is likely to continue till Q1FY2023 and improve thereafter with the expected easing of cost-side pressures.

**Exceptional financial flexibility:** ICRA favourably factors in the company's exceptional financial flexibility. TRCL had undrawn term loans of Rs. 252.3 crore as on December 31, 2021 and is likely to tie-up incremental debt of Rs. 500 crore in Q4 FY2022. The company's recent borrowings were raised at relatively competitive interest rates of 3.8% p.a. for its 60-day commercial paper, 5.25-5.35% p.a. for term loans and 5.50% - 7.00% for NCDs.

### Credit challenges

**Capex underway; ramp up of recently commissioned capacities critical to improve return indicators:** The company is likely to incur capex of around Rs. 1600 crore in FY2022 (incurred Rs. 1387 crore in 9M FY2022), which is higher than ICRA's expectations. Increased capex amidst drop in earnings in current fiscal resulted in higher- than- anticipated debt levels. TRCL has expanded its clinker capacities through a brownfield capacity at its Jayanthipuram plant (commissioned in Q1 FY2022). Further the greenfield capex at Kurnool in Andhra Pradesh is expected to be operational in Q1FY2023 to support additional clinker requirements and expand into newer markets. As a result, net debt/OPBIDTA is likely to remain elevated at around 3.0 times as of March 2022. However, reduction in interest rates and relatively longer tenure for new debt is expected to support the debt coverage metrics. Further, TRCL is planning to incur around Rs. 1200 crore during FY2023-FY2024, primarily for its capacity expansion projects to cater to newer geographies which will be largely funded through internal accruals. The net debt/OPBIDTA is expected to improve to around 2.0 times by FY2024. Further, the additional capex will support the

earnings growth in the medium to long term. The ramp-up of recently commissioned capacities and the improvement in utilisation of existing facilities remain important to improve the company's return indicators.

**Increased geographic concentration in South India:** Although TRCL has been gradually expanding its presence in the Orissa and West Bengal markets over the last few years, partly by setting up grinding units closer to these markets, the proportion of revenues remains skewed towards southern India. The company derives about 75% of its revenues from the five southern states, which exposes it to region-specific demand risks. The expected increased penetration in Orissa and West Bengal, and entry into new markets like Maharashtra, is likely to aid in diversification.

**Vulnerability of revenues to cyclical in economy:** TRCL remains exposed to demand and pricing dynamics in the cement industry, which are influenced by the cyclical economic trends and capacity additions by the players during such periods. When capacity additions exceed the incremental demand, the prices and consequently, the profitability of the players get impacted. Further, TRCL's operating profitability remains susceptible to fluctuations in input prices. Given the elevated prices of coal and pet coke, the company's profitability is likely to remain under pressure in the near term

## Liquidity position: Adequate

TRCL's liquidity position is adequate, with unencumbered cash balance of Rs. 65.67 crore as on December 31, 2021. The average working capital utilisation as a percentage of drawing power was at 68% during December 2020 – December 2021. The company incurred capex of Rs. 1387 crore in 9MFY2022 and is expected to incur Rs. 225 crore in Q4FY2022. Further, it has capex plans of around Rs. 1200 crore over the next two years with limited dependence on debt funding. As on December 31, 2021, the company has undrawn term loans of Rs. 252.31 crore. TRCL has repayment obligations of Rs. 135.0 crore in Q4FY2022 and Rs.838.6 crore in FY2023 which can be comfortably met through cash flows from operations. The company's liquidity position is expected to remain adequate over the medium term, supported by its strong operational profile and exceptional financial flexibility.

## Rating sensitivities

**Positive factors** – ICRA may upgrade TRCL's long-term rating if it is significantly able to improve its revenues while maintaining healthy operating margins, resulting in an improvement in debt protection metrics and return indicators on a sustained basis. Specific credit metrics that could lead to a rating upgrade is Net Debt/EBITDA of less than 1.0 times on a sustained basis

**Negative factors** – Pressure on TRCL's ratings could emerge with sharp deterioration in earnings or significant rise in net debt on a sustained basis. Specific credit metrics that could exert downward pressure on the rating include net debt/ EBITDA greater than 2.25x times on a sustained basis.

## Analytical approach

| Analytical Approach             | Comments                                                                                                       |
|---------------------------------|----------------------------------------------------------------------------------------------------------------|
| Applicable Rating Methodologies | <a href="#">Corporate Credit Rating Methodology</a><br><a href="#">Rating methodology for cement companies</a> |
| Parent/Group Support            | Not Applicable                                                                                                 |
| Consolidation/Standalone        | Consolidation; please refer Annexure 2 for the list of entities considered for consolidated analysis           |

## About the company

The Ramco Cements Limited (TRCL) is a reputed cement manufacturer in India and markets its products under the Ramco brand. TRCL has an aggregate installed integrated cement capacity of 12.20 million tonne per annum, across four facilities in Tamil Nadu and Andhra Pradesh. It has an additional grinding capacity of 7.2 million tonnes in South/East India. TRCL has

captive thermal and windmill capacities of 175 MW and 125.95 MW, respectively. The company also has two modest-scale subsidiaries, Ramco Windfarms Limited (with a 39-MW windmill capacity) and Ramco Industrial and Technology Services Limited (which is into transport services, manpower services and IT).

The company is one of the flagship companies of the larger Ramco Group founded in 1938 by Late P.A.C Ramasamy Raja and is at present managed by his grandson, Mr. P R Venketrama Raja. The Ramco Group has interests in textiles, fibre cement sheets and information technology and is represented by key companies such as Ramco Industries Limited (rated [ICRA]AA-/Stable/[ICRA]A1+), Ramco Systems Limited (rated [ICRA]A/Stable/[ICRA]A2+) and Rajapalayam Mills Limited.

### Key financial indicators (audited)

| TRCL                                                 | FY2020 | FY2021 | 9MFY2022 <sup>^</sup> |
|------------------------------------------------------|--------|--------|-----------------------|
| Operating Income (Rs. crore)                         | 5389.3 | 5291.0 | 4290.3                |
| PAT (Rs. crore)                                      | 604.4  | 763.6  | 769.6                 |
| OPBDIT/OI (%)                                        | 22.0%  | 30.0%  | 23.8%                 |
| PAT/OI (%)                                           | 11.2%  | 14.4%  | 17.9%                 |
| Total Outside Liabilities/Tangible Net Worth (times) | 1.0    | 1.0    | 0.9                   |
| Total Debt/OPBDIT (times)                            | 2.6    | 2.0    | 2.8                   |
| Interest Coverage (times)                            | 16.1   | 18.0   | 12.8                  |

PAT: Profit after Tax; OPBDIT: Operating Profit before Depreciation, Interest, Taxes and Amortisation; <sup>^</sup>Unaudited

**Status of non-cooperation with previous CRA: Not applicable**

**Any other information: None**

## Rating history for past three years

| Sl. No. | Instrument                 | Type       | Amount Rated (Rs. crore) | Current Rating (FY2022)                           |                    | Chronology of Rating History for the past 3 years |                         |                    |                    |                         |                    |                    |                         |                    |                              |
|---------|----------------------------|------------|--------------------------|---------------------------------------------------|--------------------|---------------------------------------------------|-------------------------|--------------------|--------------------|-------------------------|--------------------|--------------------|-------------------------|--------------------|------------------------------|
|         |                            |            |                          | Amount Outstanding as of Dec 31, 2021 (Rs. crore) | Date & Rating in   | Date & Rating in                                  | Date & Rating in FY2021 |                    |                    | Date & Rating in FY2020 |                    |                    | Date & Rating in FY2019 |                    |                              |
|         |                            |            |                          |                                                   | Feb-25-2022        | Oct-6-2021                                        | Dec-18-2020             | Oct-6-2020         | Sep-23-2020        | Nov-26-2019             | Nov-8-2019         | Jul-30-2019        | Mar-26-2019             | Oct-3-2018         | May-23-2018                  |
| 1       | Term loans                 | Long-term  | 2927.00                  | 2437.1                                            | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable)                                | [ICRA]AA+ (Stable)      | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable)      | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable)      | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable)           |
| 2       | Long-term fund based       | Long-term  | 905.00                   | -                                                 | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable)                                | [ICRA]AA+ (Stable)      | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable)      | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable)      | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable)           |
| 3       | Short-term fund based      | Short-term | 430.00                   | -                                                 | [ICRA]A1+          | [ICRA]A1+                                         | [ICRA]A1+               | [ICRA]A1+          | [ICRA]A1+          | [ICRA]A1+               | [ICRA]A1+          | [ICRA]A1+          | [ICRA]A1+               | [ICRA]A1+          | [ICRA]A1+                    |
| 4       | Short-term non-fund based  | Short-term | 250.00                   | -                                                 | [ICRA]A1+          | [ICRA]A1+                                         | [ICRA]A1+               | [ICRA]A1+          | [ICRA]A1+          | [ICRA]A1+               | [ICRA]A1+          | [ICRA]A1+          | [ICRA]A1+               | [ICRA]A1+          | [ICRA]A1+                    |
| 5       | Commercial paper           | Short-term | 900.00                   | -                                                 | [ICRA]A1+          | [ICRA]A1+                                         | [ICRA]A1+               | [ICRA]A1+          | [ICRA]A1+          | [ICRA]A1+               | [ICRA]A1+          | [ICRA]A1+          | [ICRA]A1+               | [ICRA]A1+          | [ICRA]A1+                    |
| 6       | Non-Convertible Debentures | Long-term  | 790.00                   | 595.00                                            | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable)                                | [ICRA]AA+ (Stable)      | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable)      | -                  | -                  | -                       | -                  | -                            |
| 7       | Non-Convertible Debentures | Long-term  | 200.00                   | -                                                 | [ICRA]AA+ (Stable) | -                                                 | -                       | -                  | -                  | -                       | -                  | -                  | -                       | -                  | -                            |
| 8       | Long-term unallocated      | Long-term  | -                        | -                                                 | -                  | -                                                 | [ICRA]AA+ (Stable)      | [ICRA]AA+ (Stable) | [ICRA]AA+ (Stable) | -                       | -                  | -                  | -                       | -                  | [ICRA]AA+ (Stable) Withdrawn |

## Complexity level of the rated instruments

| Instrument                 | Complexity Indicator |
|----------------------------|----------------------|
| Term loans                 | Simple               |
| Long-term fund based       | Simple               |
| Short-term fund based      | Simple               |
| Short-term non-fund based  | Very Simple          |
| Commercial paper           | Very Simple          |
| Non-Convertible Debentures | Very Simple          |

The Complexity Indicator refers to the ease with which the returns associated with the rated instrument could be estimated. It does not indicate the risk related to the timely payments on the instrument, which is rather indicated by the instrument's credit rating. It also does not indicate the complexity associated with analysing an entity's financial, business, industry risks or complexity related to the structural, transactional, or legal aspects. Details on the complexity levels of the instruments, are available on ICRA's website: [www.icra.in](http://www.icra.in)

## Annexure-1: Instrument details

|              | Instrument Name             | Date of Issuance | Coupon Rate | Maturity | Amount Rated (Rs. crore) | Current Rating and Outlook |
|--------------|-----------------------------|------------------|-------------|----------|--------------------------|----------------------------|
| -            | Term loans                  | FY2018           | 5.6%        | FY2026   | 2927.0                   | [ICRA]AA+ (Stable)         |
| -            | Long-term fund based        | -                | -           | -        | 905.0                    | [ICRA]AA+ (Stable)         |
| -            | Short-term fund based       | -                | -           | -        | 430.0                    | [ICRA]A1+                  |
| -            | Short-term non-fund based   | -                | -           | -        | 250.0                    | [ICRA]A1+                  |
| INE331A14LS3 | Commercial paper            | -                | -           | -        | 100.0                    | [ICRA]A1+                  |
| INE331A14LR5 | Commercial paper            | -                | -           | -        | 100.0                    | [ICRA]A1+                  |
| INE331A14LU9 | Commercial paper            | -                | -           | -        | 100.0                    | [ICRA]A1+                  |
| INE331A14LT1 | Commercial paper            | -                | -           | -        | 50.0                     | [ICRA]A1+                  |
| INE331A14LW5 | Commercial paper            | -                | -           | -        | 100.0                    | [ICRA]A1+                  |
| INE331A14LV7 | Commercial paper            | -                | -           | -        | 100.0                    | [ICRA]A1+                  |
| INE331A14LY1 | Commercial paper            | -                | -           | -        | 50.0                     | [ICRA]A1+                  |
| INE331A14LX3 | Commercial paper            | -                | -           | -        | 125.0                    | [ICRA]A1+                  |
| NA           | Commercial paper*           | -                | -           | -        | 175.0                    | [ICRA]A1+                  |
| NA           | Non-convertible Debentures* | -                | -           | -        | 300.0                    | [ICRA]AA+ (Stable)         |
| INE331A07216 | Non-Convertible Debentures^ | Dec-2019         | 7.25%       | Dec-2021 | 95.00                    | [ICRA]AA+ (Stable)         |
| INE331A07224 | Non-Convertible Debentures  | Feb-2020         | 6.9%        | Aug-2022 | 100.00                   | [ICRA]AA+ (Stable)         |
| INE331A07232 | Non-Convertible Debentures  | Feb-2020         | 7.00%       | May-2023 | 100.00                   | [ICRA]AA+ (Stable)         |
| INE331A07240 | Non-Convertible Debentures  | Nov-2020         | 5.5%        | May-2024 | 195.00                   | [ICRA]AA+ (Stable)         |
| INE331A07257 | Non-Convertible Debentures  | Feb-2021         | 5.5%        | Feb-2023 | 100.00                   | [ICRA]AA+ (Stable)         |
| INE331A07257 | Non-Convertible Debentures  | Feb-2021         | 5.5%        | Apr-2023 | 100.00                   | [ICRA]AA+ (Stable)         |

Source: Company; \*Yet to be placed; ^NCD has been redeemed

[Please click here to view details of lender-wise facilities rated by ICRA](#)

## Annexure-2: List of entities considered for consolidated analysis:

| Company Name                                                  | Ownership | Consolidation Approach |
|---------------------------------------------------------------|-----------|------------------------|
| Ramco Industrial and Technology Services Limited – Subsidiary | 94.11%    | Full Consolidation     |
| Ramco Windfarms Limited – Subsidiary                          | 71.50%    | Full Consolidation     |
| Lynks Logistics Limited - Associate                           | 41.63%    | Equity Method          |
| Madurai Trans Carrier Limited - Associate                     | 29.86%    | Equity Method          |
| Ramco Systems Limited - Associate                             | 17.64%    | Equity Method          |
| Ramco Industries Limited - Associate                          | 15.43%    | Equity Method          |
| Rajapalayam Mills Limited - Associate                         | 0.35%     | Equity Method          |

**Source:** TRCL

**Note:** ICRA has considered the consolidated financials of The Ramco Cements Limited, its subsidiaries and associates while assigning the ratings



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