

December 29, 2023

## Obeetee Private Limited: Ratings reaffirmed

### Summary of rating action

| Instrument*   | Previous Rated Amount<br>(Rs. crore) | Current Rated Amount<br>(Rs. crore) | Rating Action                          |
|---|--------------------------------------|-------------------------------------|--|
| Long term/ Short term – Fund-based working capital limits | 126.00                               | 135.10                              | [ICRA]A+ (Stable)/[ICRA]A1; reaffirmed |
| Long term/ Short term – Non-fund based limits             | 13.60                                | 3.78                                | [ICRA]A+ (Stable)/[ICRA]A1; reaffirmed |
| Long term/Short term – Unallocated limits                 | -                                    | 0.72                                | [ICRA]A+ (Stable)/[ICRA]A1; reaffirmed |
| <b>Total</b>  | <b>139.60</b>                        | <b>139.60</b>                       |  |

\*Instrument details are provided in Annexure-I

### Rationale

While arriving at the ratings, ICRA has taken a consolidated view of the operational and financial profiles of Luxmi Tea Company Private Limited (LTCPL) along with its subsidiaries and step-down subsidiaries, including Obeetee Private Limited (OPL) and TWE OBT Private Limited (TOPL; erstwhile Obeetee Textiles Private Limited), given the operational, financial and managerial linkages among the entities.

The reaffirmation of the ratings continues to consider the Group's comfortable financial profile, characterised by healthy cash accruals, conservative capital structure, comfortable debt coverage metrics and adequate liquidity. The ratings derive comfort from the diversified business interests of the Group in tea (having tea estates in India and Africa), manufacturing and exports of handmade carpets, other floor covering items and furniture, real-estate and hospitality business, through various subsidiaries and step-down subsidiaries in India and abroad. LTCPL enjoys an established position in the domestic bulk tea industry with tea estates in Assam, Tripura and West Bengal. It also has presence in Rwanda, Africa with three tea estates under a foreign subsidiary, Silverback Tea Company Limited. Besides, the ratings continue to consider the extensive experience of LTCPL's subsidiary, OPL, in the hand-knotted and hand-tufted carpet industry, its established network for procurement, sales and distribution, established relationships with its customers and tie-up with a large number of artisans for handmade carpets. ICRA also notes the high operational efficiency of the Indian tea business, as reflected by high yield and outturn ratio, and healthy profitability of the African tea estates. The ratings, however, are constrained by the Group's exposure to the risks associated with tea for being an agricultural commodity and inherent cyclicity of the fixed-cost intensive tea industry. It also remains susceptible to the fluctuation in raw material prices in the floor covering and furniture segments.

For capacity expansion of the furniture segment, the Group has recently concluded a capex (phase-1) of ~Rs. 70 crore (for which a term loan of Rs. 37 crore was availed) and has planned further capex (phase-2) of ~Rs. 18 crore (for which a term loan of Rs. 12 crore has been sanctioned). ICRA notes that the Group's earlier plan of a debt-funded capex of ~Rs. 127 crore in the floor covering segment under the profit-linked incentive (PLI) scheme has been dropped as the proposed product has not yet been notified by the Government. Rather, the Group has formed a joint venture (JV) with the Germany-based TWE Group (which has acquired a 50% stake in TOPL) to enter new product segments (mainly hygiene products), for which the required capex of Rs. 80-90 crore and the incremental working capital requirement will be funded by TWE's equity infusion (~Rs. 101 crore) in FY2024. The sizeable quantum of equity infused by TWE, a reduction in capex from the previous estimates, healthy cash accruals and scheduled debt repayment are likely to result in a steady decline in the Group's debt level, going forward, and would keep the capital structure comfortable. Nevertheless, in the current fiscal, the Group's performance is likely to be adversely impacted because of the likely deterioration in its profitability from the tea business amid a decline in realisations and hike in wage rates both in Assam and West Bengal, besides sluggish export demand for woven products. The ratings also consider the Group's exposure to significant geographical concentration in the floor covering and furniture segments as the

major portion of the exports is derived from the US. However, its established relationship with reputed clients and continuing diversification of the client base mitigate such risks to an extent.

The Stable outlook on the long-term rating reflects ICRA's expectation that the Group's overall financial risk profile is likely to remain healthy with sizeable free liquid investments, a conservative capital structure and comfortable debt coverage metrics. A contraction of profits in the current fiscal due to deterioration in the cost structure of the tea segment and muted export demand for carpets are likely to negatively impact the debt coverage metrics. However, going forward, growth in the consolidated profits and cash accrual, which would emanate from expansion of the floor covering, furniture and hygiene product segments, and a gradual decline in the debt level, are likely to strengthen the debt coverage metrics.

## Key rating drivers and their description

### Credit strengths

**Diversified business interests of the Group mitigate sectoral concentration risks** – The Group has a diversified business profile. The holding company, LTCPL, and its two other subsidiaries (Kalyani Tea Company Limited and Chandmani Tea Company Limited), manufacture tea in North India, while the foreign subsidiary, Silverback Tea Company Limited, holds three tea estates (Gisovu Tea Company Limited, Pfunda Tea Company Limited and Rugabano Tea Company Private Limited) in Africa. LTCPL's another subsidiary, OPL and other step-down subsidiaries are involved in manufacturing, trading and exports of handmade carpets, non-woven floor covering items (manufactured by TOPL) and furniture (manufactured by Manor & Mews Private Limited [MMPL]). Luxmi Township & Holdings Limited, a subsidiary of LTCPL, is involved in real estate development primarily in North Bengal, while LTCPL's foreign subsidiary, LUK Hospitalities Limited, operates two hotels in the UK. The diversified business interests mitigate the sectoral concentration risks and lend stability to the Group's revenue and bottomline, to some extent. The tea segment (Indian and African operations) and floor covering and furniture segments are the main revenue and profit drivers of the Group. In FY2023, these two segments accounted for ~41% and ~56% of the consolidated revenue, respectively and each of them contributed ~46% to the consolidated OPBDITA. However, the real-estate segment is the cash cow of the Group, which aided in expanding the scale of operations of the tea business through sizeable acquisitions in FY2019 and FY2020.

**Established market position in bulk tea and carpet industries** – The overall tea production of the Group's tea estates in North India (including two estates under subsidiaries) stood at 22.4 million kg (Mkg) in FY2023. The three tea estates of Silverback Tea Company Limited in Rwanda, Africa (through Gisovu Tea Company Limited, Pfunda Tea Company Limited and Rugabano Tea Company Private Limited) recorded a total production of 5.0 Mkg in CY2022. The Group's market position and scale of operations in the tea business increased significantly post FY2018 due to the acquisition of several tea estates in India and Africa, which improved the overall tea production to the current level from around 12.5 Mkg in FY2018. Coca-Cola India, for its ready-to-drink tea beverages, has recently signed a memorandum of understanding with LTCPL to procure organic green tea from the latter's Makaibari tea estate in Darjeeling. ICRA also notes LTCPL's focus on increasing packet tea sales under its own brands through both online and brick-and-mortar channels, which is likely to strengthen profitability of the segment, going forward.

The Group has a century-long track record of operations in the hand-tufted and hand-knotted carpet manufacturing business through Obeetee. It has also diversified into manufacturing of non-woven floor covering items, technical textiles (mainly for the automobile industry) and furniture. The Group is one of the largest exporters of handmade carpets from India. It is expanding its presence in the non-woven products and furniture segments and plans to foray into hygiene products through the JV (TOPL) with the Germany-based TWE Group.

**Good quality of tea produced and high operational efficiency mitigate business risks in the tea segment** – Almost the entire production of LTCPL in FY2023 comprised the crush-tear-curl (CTC) variety. The company produces good quality CTC teas, as reflected by a considerable premium (19% in FY2023) fetched by the same over the North Indian CTC auction prices. LTCPL's average yield in North India remained high (1,908 kg/hectare in FY2023), supported by the favourable age profile of the tea bushes, with nearly 75% of the bushes being in the productive age of 5-50 years. LTCPL's comfortable realisations and high

operational efficiency mitigate business risks to a large extent. The performance of the African tea estates remained strong, as reflected by a healthy operating margin of ~31% in CY2022, supporting the overall performance of the tea segment.

**Long relationships with overseas buyers and artisans in the handmade carpet segment strengthen business profile** – Obeetee has established relationships with its reputed overseas clients, which help in receiving repeat orders from its existing customers. The Group's established market presence also helps in securing orders from new customers. Tie-ups with various wool yarn manufacturers that regularly supply woollen yarn, along with established tie-ups with suppliers of other natural and man-made yarn support operations. The manpower intensive handmade carpet division has employed skilled artisans from Uttar Pradesh and Bihar. Besides, the segment has tie-ups with more than 25,000 artisans who perform the tufting and knotting activities on a contractual basis.

**Comfortable financial profile with a conservative capital structure and adequate liquidity; debt coverage metrics to remain comfortable despite a likely deterioration in the current fiscal** – The Group's capital structure remained conservative, as reflected by a consolidated gearing of 0.6-0.7 times since FY2020. Around 44% of the consolidated debt of Rs. 686 crore as on March 31, 2023 comprised unsecured loans from entities controlled by promoters/other shareholders. A large portion of the fund and the sizeable liquid investments (~Rs. 153 crore as of March 2023) had originated from Luxmi Township, the real-estate entity, strengthening the Group's liquidity position. Low rates of interests along with healthy profits vis-à-vis the repayment obligations positively impacted the Group's consolidated debt coverage metrics, as reflected by an interest coverage of 6.0 times (6.6 times in FY2022) and DSCR of 3.3 times (3.4 times in FY2022) in FY2023. The debt coverage indicators are likely to weaken to some extent in the current fiscal due to contraction in profitability, however, the same are likely to improve thereafter.

### Credit challenges

**Decline in tea realisation, increase in wage rates and sluggish demand for the woven segment likely to negatively impact the Group's performance in the current fiscal** – Sluggish export demand and muted rural consumption coupled with an increase in tea production in Kenya, primarily an exporter of CTC teas, have adversely impacted realisations of CTC teas in the domestic market. LTCPL's average realisation stood at ~Rs. 226/kg in 8M FY2024 vis-à-vis ~Rs. 239/kg in 8M FY2023. This coupled with hikes in wage rates for tea estate workers in North India (basic wages increased by Rs. 18 per man-day both in West Bengal and Assam with effect from June 2023 and October 2023, respectively) are likely to exert pressure on LTCPL's profitability in the current fiscal. In addition, OPL's revenues and profits from the woven segment (carpets) are likely to contract in the current fiscal on the back of headwinds in the export market, which would negatively impact the Group's consolidated performance.

**Risks associated with tea for being an agricultural commodity and inherent cyclicity of the fixed-cost intensive tea industry** – The tea segment's garden costs are largely fixed, with labour costs accounting for the major part of the cost of production. The production and quality of tea remain vulnerable to agro-climatic conditions, pest attacks etc. Besides, the tea players remain exposed to volatility in prices due to cyclicity in demand-supply situation in the domestic and international markets, which may adversely impact profitability, given the fixed-cost intensive nature of the business. Besides, there have been frequent hikes in wage rates for tea estate workers in North India in the recent years, adversely impacting the cost structure.

**Significant geographical concentration in the floor covering and furniture segments** – The major portion of the Group's sales from the floor covering segment is derived from the US. The US accounts for the major portion (60% in FY2023) of carpets exported from India. Around 75% of OPL's sales in FY2023 was derived from the US. The US also accounts for a significant portion of the Group's furniture sales. This exposes the floor covering and furniture segment to geographical concentration risk. However, the Group's increasing product and customer diversification partially mitigates such risks. The forex risk arising from significant exports is partially hedged by forward contracts.

**Modest profitability of the furniture segment, however, the segment's performance is likely to improve, going forward** – The furniture segment's operating income surged by ~98% and 42% in FY2022 and FY2023, respectively, though on a low base. The segment reported operating losses in FY2021 and FY2022 due to high fixed costs. However, the same turned profitable in

FY2023 and achieved an operating profit of ~Rs. 7 crore (operating margin of ~7%). In the current fiscal, its profitability is likely to moderate on the back of muted turnover growth due to low export demand and an increase in fixed expenses. Nevertheless, the segment's scale of operation is likely to improve significantly, going forward, aided by the ongoing capacity expansion. This will result in better absorption of fixed costs and improvement in profitability, going forward.

### Liquidity position: Adequate

The Group's liquidity is adequate. It has sizeable free cash and liquid investments, supported by healthy cash accruals over the years and adequate liquidity in the real estate business (Luxmi Township), which has been partially utilised to meet funding requirements of the Group. The consolidated cash flow from operations is likely to remain healthy at ~Rs. 151 crore in FY2024 (Rs. 167 crore in FY2023). The Group has planned capex of Rs. 100-110 crore mainly in TOPL and MMPL, to be concluded in the near-to-medium term. Its debt repayment obligation will be in the range of Rs. 40-50 crore annually (including lease liabilities) till FY2026. However, equity infused (~Rs. 101 crore) by the JV partner (TWE) for TOPL, sizeable free cash and liquid investments (~Rs. 212 crore as on March 31, 2023) and an adequate buffer in working capital utilisation (~Rs. 80 crore as on March 31, 2023) would support the liquidity position.

### Rating sensitivities

**Positive factors** – ICRA may upgrade the Group's ratings if a significant improvement in its consolidated revenues and cash accrual positively impact the credit profile.

**Negative factors** – Deterioration in the Group's liquidity and debt coverage metrics due to any sizeable debt-funded capex/acquisition and/or any material decline in cash accruals may trigger ratings downgrade. A consolidated interest coverage of less than 6.0 times on a sustained basis may also result in downgrade of ratings.

### Analytical approach

| Analytical Approach             | Comments   |
|---------------------------------|--|
| Applicable rating methodologies | <a href="#">Corporate Credit Rating Methodology</a><br><a href="#">Textiles - Fabric</a><br><a href="#">Tea</a>  |
| Parent/Group support            | Not applicable   |
| Consolidation/Standalone        | For arriving at the ratings, ICRA has considered the consolidated financials of LTCPL along with its subsidiaries and step-down subsidiaries (as mentioned in Annexure-II), including OPL and TOPL |

### About the company

Incorporated in 1932, Obeetee Private Limited (OPL) became a wholly-owned subsidiary of Luxmi Tea Company Private Limited (LTCPL) in October 2020 as LTCPL increased its equity stake in OPL to 100% from 51.58%. OPL and TOPL (50:50 JV between OPL and the Germany-based TWE Group) are based in Mirzapur, Uttar Pradesh and manufacture various floor covering products. OPL mainly manufactures handmade (hand-knotted, hand-tufted) carpets, while TOPL deals in other non-woven/machine-made floor covering items and technical textiles for automobiles, among others. Previously, TOPL also used to manufacture handmade carpets, however, the business has been shifted to OPL before the Group's formation of JV with TWE. The major portion (83% in FY2023) of OPL's sales is derived from exports, but TOPL mainly caters to the domestic market. The Group's carpet manufacturing business commenced in 1920 with its first production facility in Mirzapur. The Group has tie-ups with over 25,000 artisans, spread across Mirzapur and Bhadohi in Uttar Pradesh, for manufacturing of handmade carpets. OPL has received various awards and accolades in carpet manufacturing and is accredited by various international certifying authorities. In 1969, OPL became the world's first licensee of Woolmark for hand-knotted carpets. OPL's 100% subsidiary, Manor & Mews Private Limited (MMPL), is involved in furniture manufacturing and export. Previously, TOPL had a 49.49% ownership of MMPL,

however, the same has been transferred to OPL. OPL has other Indian and foreign subsidiaries, which trade infloor covering products.

#### Key financial indicators (audited)

| OPL  | Standalone |        | Consolidated (Luxmi Group) |        |
|--|------------|--------|----------------------------|--------|
|  | FY2022     | FY2023 | FY2022                     | FY2023 |
| Operating income                                     | 526.2      | 513.8  | 1404.9                     | 1512.3 |
| PAT  | 36.1       | 33.9   | 103.3                      | 79.5   |
| OPBDIT/OI  | 9.6%       | 9.3%   | 15.2%                      | 13.2%  |
| PAT/OI   | 6.9%       | 6.6%   | 7.4%                       | 5.3%   |
| Total outside liabilities/Tangible net worth (times) | 0.7        | 0.5    | 0.9                        | 0.9    |
| Total debt/OPBDIT (times)                            | 3.3        | 2.7    | 3.2                        | 3.4    |
| Interest coverage (times)                            | 8.4        | 5.9    | 6.6                        | 6.0    |

PAT: Profit after tax; OPBDIT: Operating profit before depreciation, interest, taxes and amortisation; Amount in Rs crore

#### Status of non-cooperation with previous CRA: Not applicable

#### Any other information: None

#### Rating history for past three years

| Instrument                            | Type                  | Current rating (FY2024)  |   | Chronology of rating history for the past 3 years |                             |                            |                               |
|---------------------------------------|-----------------------|--------------------------|---|---|-----------------------------|----------------------------|-------------------------------|
|                                       |                       | Amount rated (Rs. crore) | Amount outstanding as of Mar 31, 2023 (Rs. crore) | Date & rating in FY2024                           | Date & rating in FY2023     | Date & rating in FY2022    | Date & rating in FY2021       |
|                                       |                       |                          |   | Dec 29, 2023                                      | Sep 08, 2022                | Jun 10, 2021               | Dec 10, 2020                  |
|                                       |                       |                          |   |   |                             |                            |                               |
| 1 Fund-based – Working capital limits | Long term/ Short term | 135.10                   | -   | [ICRA]A+ (Stable)/ [ICRA]A1                       | [ICRA]A+ (Stable)/ [ICRA]A1 | [ICRA]A (Stable)/ [ICRA]A1 | [ICRA]A+ (Negative)/ [ICRA]A1 |
| 2 Non-fund based limits               | Long term/ Short term | 3.78                     | -   | [ICRA]A+ (Stable)/ [ICRA]A1                       | [ICRA]A+ (Stable)/ [ICRA]A1 | [ICRA]A (Stable)/ [ICRA]A1 | [ICRA]A+ (Negative)/ [ICRA]A1 |
| 3 Unallocated limit                   | Long term/ Short term | 0.72                     | -   | [ICRA]A+ (Stable)/ [ICRA]A1                       | -                           | -                          | -                             |

#### Complexity level of the rated instruments

| Instrument  | Complexity Indicator |
|---|----------------------|
| Long term/ Short term – Fund-based working capital limits | Simple               |
| Long term/ Short term – Non-fund based limits             | Very Simple          |
| Long term/Short term – Unallocated limit                  | NA                   |

The Complexity Indicator refers to the ease with which the returns associated with the rated instrument could be estimated. It does not indicate the risk related to the timely payments on the instrument, which is rather indicated by the instrument's credit rating. It also does not indicate the complexity associated with analysing an entity's financial, business, industry risks or complexity related to the structural, transactional or legal aspects. Details on the complexity levels of the instruments are available on ICRA's website: [Click Here](#)

## Annexure I: Instrument details

| ISIN | Instrument Name  | Date of Issuance | Coupon Rate | Maturity | Amount Rated (Rs. crore) | Current Rating and Outlook  |
|------|--|------------------|-------------|----------|--------------------------|-----------------------------|
| NA   | Fund-based – Working capital limits (EPC/PCFC/FBP/EBP/SLC) | NA               | NA          | NA       | 135.10                   | [ICRA]A+ (Stable)/ [ICRA]A1 |
| NA   | Non-fund based limits (LC/BG/Derivatives)                  | NA               | NA          | NA       | 3.78                     | [ICRA]A+ (Stable)/ [ICRA]A1 |
| NA   | Unallocated limit  | NA               | NA          | NA       | 0.72                     | [ICRA]A+ (Stable)/ [ICRA]A1 |

Source: Company

[Please click here to view details of lender-wise facilities rated by ICRA](#)

## Annexure II: List of entities considered for consolidated analysis

| Company Name                              | OPL's ownership         | Consolidation Approach |
|---|-------------------------|------------------------|
| Luxmi Tea Company Private Limited (LTCPL) | Holding company         | Full consolidation     |
| Luxmi Township & Holdings Limited         | (84% owned by LTCPL)    | Full consolidation     |
| Chandmani Tea Company Limited             | (95.41% owned by LTCPL) | Full consolidation     |
| Kalyani Tea Company Limited               | (92.01% owned by LTCPL) | Full consolidation     |
| Luk Hospitalities Limited                 | (100% owned by LTCPL)   | Full consolidation     |
| Silverback Tea Company Limited (STCL)     | (75% owned by LTCPL)    | Full consolidation     |
| Makaibari Tea Estate Private Limited      | (100% owned by LTCPL)   | Full consolidation     |
| Gisovu Tea Company Limited                | (60% owned by STCL)     | Full consolidation     |
| Pfunda Tea Company Limited                | (90% owned by STCL)     | Full consolidation     |
| Rugabano Tea Company Private Limited      | (100% owned by STCL)    | Full consolidation     |
| TWE OBT Private Limited (TOPL)            | 50%*                    | Full consolidation     |
| Obeetee Inc.                              | 100%                    | Full consolidation     |
| Obeetee Retail Private Limited            | 100%                    | Full consolidation     |
| Obeetee Pte. Ltd.                         | 100%                    | Full consolidation     |
| Obeetee Home Textiles Private Limited     | 100%                    | Full consolidation     |
| Manor & Mews Private Limited (MMPL)       | 100%                    | Full consolidation     |
| Manor & Mews Limited                      | (100% owned by MMPL)    | Full consolidation     |
| Manor & Mews Furniture Private Limited    | (100% owned by MMPL)    | Full consolidation     |

Source: Company; \*Reduced to 50% in FY2024 from 100% earlier

**Note:** ICRA has taken a consolidated view of the parent (LTCPL), its subsidiaries and step-down subsidiaries (including OPL and TOPL) while assigning the ratings

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