

## July 05, 2024

# VE Commercial Vehicles Limited: Ratings reaffirmed for bank facilities; ratings reaffirmed and withdrawn for commercial paper programme

# **Summary of rating action**

| Instrument*                 | Previous Rated Amount<br>(Rs. crore) | Current Rated Amount<br>(Rs. crore) | Rating Action                              |  |
|-----------------------------|--------------------------------------|-------------------------------------|--|--|
| Fund-based limits           | 480.00                               | 530.00                              | [ICRA]AA+(Stable)/[ICRA]A1+;<br>reaffirmed |  |
| Non-fund based facilities   | 5.00                                 | 55.00                               | [ICRA]AA+(Stable)/[ICRA]A1+;<br>reaffirmed |  |
| Fund/ Non-fund based limits | 755.00                               | 375.00                              | [ICRA]AA+(Stable)/[ICRA]A1+;<br>reaffirmed |  |
| Total BLR facilities        | 1,240.00                             | 960.00                              |  |  |
| Commercial Paper Programme  | 50.00                                | 50.00                               | [ICRA]A1+; reaffirmed and withdrawn        |  |

<sup>\*</sup>Instrument details are provided in Annexure-I

#### Rationale

The reaffirmation of ratings for VE Commercial Vehicles Limited (VECV) continues to factor in its stable market position as a leading commercial vehicle (CV) manufacturer in India, its strong parentage, robust balance sheet and strong liquidity profile. VECV is one of the leading players in the domestic CV industry, with a market share of 17.8% in FY2024 in its addressable market segment. It is present across both the goods and passenger carrier segments, along with a comprehensive and expanding product portfolio spanning the 4.9–55T range. Although the CV industry is highly cyclical and subject to high competition, the company has maintained and improved its market presence over the years by steadily bridging portfolio gaps, expanding its dealer network, and improving after-sales offerings.

The ratings continue to favourably factor in VECV's strong parentage as a joint venture (JV) between Eicher Motors Limited (EML; rated [ICRA]AAA/ Stable/[ICRA]A1+) and AB Volvo (rated A2, Stable, P1 by Moody's Investors Services). VECV continues to benefit from the strong product engineering technology support from AB Volvo, which enables timely modernisation and strengthening of its product portfolio, while EML's understanding of the Indian market supports cost-competitive manufacturing and developing a sales network.

The ratings also take comfort from the fact that VECV continues to follow a conservative financial policy, with large investments and capacity expansion projects over the years funded by cash flows from operations, and minimal dependence on external borrowings. The company pre-paid its long-term loans and continues to maintain a significant net-debt negative position. Accordingly, the company's balance sheet remains largely unleveraged (with TD/TNW and TD/OPBDIT of 0.1 times and 0.3 times, respectively, in FY2024). In FY2024, the operating profit margin improved to 7.8% from 7.2% in FY2023 aided by benefits of operating leverage and cost control measures and the credit metrics remained strong with interest cover of 38.1 times and NCA/total debt of 330%, supported by its unleveraged balance sheet. Going forward, ICRA expects the company to maintain a negative net-debt position, and strong credit metrics aided by the expectation of healthy cash accruals.

ICRA notes that the company's revenues and earnings remain susceptible to the inherent cyclicality of the domestic CV industry, with earnings and return indicators moderating during periods of downturns and improving thereafter as the industry volumes revive. The domestic CV industry witnessed a nominal YoY growth of ~1% in FY2024. While the volume offtake was relatively higher in 9M FY2024 due to an infrastructure-related push, it was impacted in Q4 FY2024 with the high base effect catching up and a slowdown in infrastructure activities due to the model code of conduct. Benefitting from the steady industry volumes, VECV's volumes (including exports) and revenues grew by 9% and 15%, respectively, in FY2024. Overall, ICRA expects VECV to largely mirror the demand trends in the CV industry over the medium term.

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The Stable outlook on the long-term rating reflects ICRA's opinion that VECV will continue to benefit from its established business position. Additionally, the company's credit metrics are expected to continue to be strong aided by healthy cash accruals, moderate capex plans and no debt repayments.

## Key rating drivers and their description

## **Credit strengths**

Strong parentage as JV between EML and AB Volvo provides access to technical and operational support – VECV is a JV between EML, India, and AB Volvo, Sweden. While EML's understanding of the Indian market has helped VECV develop a cost-competitive manufacturing base and strengthen its distribution network over the years, AB Volvo's presence has aided in technology absorption and strengthening product development capabilities, therefore, helping VECV foray into the heavy-duty CV segment. The parentage of AB Volvo also helped the company to transition smoothly to BS-VI emission norms, with design, development and technology support. Overall, VECV has established a healthy presence in the domestic CV industry, benefitting from the complementing strengths of its JV partners.

Comprehensive product portfolio across goods and passenger carrier segments; strong brand equity in the medium-duty truck segment – VECV has a comprehensive product portfolio, with a strong presence across the goods and passenger carrier segments. Over the past few years, the company has launched new trucks under its 'Pro Series' to address gaps in its product portfolio. As a result, VECV has catered to an enhanced customer profile, thereby helping it maintain a strong presence in the domestic CV industry. It enjoys a strong presence in the medium duty (MD) truck segment (i.e., 7-16T category), where it is the second-largest player. Despite increasing competition in the segment, including aggressive discounting practices and new product offerings across tonnage categories, VECV has managed to retain its stronghold in the segment, especially in the 7-12T category. In the heavy duty (HD) truck segment (>16T), however, its market share remains relatively low (~12.0% in FY2024) at present. ICRA notes that the entity has been able to improve its market share in the HD segment over the past few years from 2-3%, supported by the introduction of new products to plug portfolio gaps.

Robust financial risk profile characterised by conservative capital structure, strong debt coverage indicators and strong liquidity – The company's capital structure continues to be healthy, characterised by negative net-debt position, healthy debt coverage indicators and significant cash and bank balances (~Rs. 3,044 crore as of March 31, 2024). This has been supported by healthy cash flow generation from operations, which has been in surplus over its investment or capital expenditure (capex) requirements. Even though the company has incurred significant investments in recent years towards new product developments and its greenfield facility in Bhopal, the same has been funded by internal accruals and available cash balances, which has helped it maintain a strong credit profile.

#### Credit challenges

Significant cyclicality and high competition in domestic CV market; earnings susceptible to rise in commodity prices – The domestic CV industry remains inherently cyclical in nature, with the industry volumes strongly correlated to the level of economic activity. Additionally, the high competition in the industry has led to a prevalence of aggressive discounting practices, which constrains the profitability of players. The domestic CV industry underwent one of the sharpest downcycles during FY2020–FY2021, due to multiple headwinds including the pandemic. Accordingly, VECV's volumes, earnings and return indicators were also impacted, despite measures undertaken to prune costs. Nevertheless, industry volumes witnessed a healthy YoY growth of 34% in FY2023 supported by the Government's continued push on infrastructure spending, demand from mining and construction activities, e-commerce and last mile transportation requirements, and replacement demand. In line with the healthy growth in the industry volumes, VECV's volumes (including exports) and revenues grew by 39% and 49%, respectively, in FY2023. Owing to a high base effect, VECV's volumes (including exports) and revenues grew at a relatively moderate pace of 9% and 15%, respectively, in FY2024, even as the CV industry volumes represented a decline of ~1% on an overall basis.

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Relatively low market share in HD trucks at present; ability to improve segment market share remains critical given its high growth potential and superior profitability – VECV's market share in the HD truck segment, despite some improvement over the past couple of years, remains relatively low at ~12% owing to the stiff competition from established players like Tata Motors Limited and Ashok Leyland Limited, who together account for approximately 85% of HD truck sales in India. To address this, over the years, VECV had launched new products under its 'Pro Series' range of HD trucks. In addition to rolling out specific products, the company had also increased its dealership presence in the identified markets. The company has also been focusing on offering an enhanced experience to its customers via introduction of 100% connected vehicles. The company's ability to further improve its market share in the segment remains critical, given the high growth potential of the segment and the superior profitability involved.

# Liquidity position: Adequate

VECV's liquidity position is **strong**, aided by expectation of healthy cash flow generation from operations, sizeable cash balances of ~Rs. 3,044 crore as on March 31, 2024, and average undrawn working capital limits of ~Rs. 845 crore against the sanctioned limits of Rs. 1,102 crore in the 12-month period ending in March 2024. In relation to these sources of cash, VECV has nil debt repayments and capex requirements of ~Rs. 1,000-1,200 crore p.a. Overall, ICRA expects VECV to meet its near-term commitments through internal accruals, available cash balances and available lines of credit, and yet be left with healthy cash surpluses. Additionally, VECV's financial flexibility and its access to capital markets with the backing of two strong promoter groups provide comfort.

# **Rating sensitivities**

**Positive factors** – ICRA could upgrade VECV's ratings if there is a significant scale-up in operations and strengthening of business profile with sustainable and meaningful gain in market share, especially in the high-margin HD truck segment in India. The company's maintenance of robust credit metrics and profitability indicators, such as RoCE above 25%, on a sustained basis will also be considered favourably for a rating upgrade.

**Negative factors** – ICRA could downgrade VECV's ratings if a prolonged weak demand environment for CVs leads to sustained deterioration in the financial risk profile with increased reliance on external borrowings, which weakens its credit metrics. A specific credit metric for a downgrade could be the net debt/OPBDITA going above 1.0 time, on a sustained basis. Additionally, any weakening in the parent companies' credit profile or business linkages could exert pressure on the ratings.

## **Analytical approach**

| Analytical Approach             | Comments   |
|---------------------------------|--|
| Applicable rating methodologies | Corporate Credit Rating Methodology Commercial Vehicles Policy on withdrawal of credit ratings   |
| Parent/Group support            | Not applicable   |
| Consolidation/Standalone        | For arriving at the ratings, ICRA has considered the consolidated financials of VECV. As on March 31, 2024, the company had three subsidiaries, which are enlisted in Annexure-II. |

#### About the company

VE Commercial Vehicles Limited, a joint venture between Eicher Motors Limited (54.4%) and AB Volvo, Sweden (45.6%), was incorporated on July 1, 2008 and is jointly managed by EML and AB Volvo. The company is a CV original equipment manufacturer (OEM) with a product portfolio spanning 5–49T trucks and buses. The company manufactures its entire range of vehicles under the 'VE Series' brand. Apart from vehicle manufacturing, the company is also involved in manufacturing auto components and Euro VI emission compliant engines for export markets, along with sales and marketing of the Volvo-branded premium range of trucks in India. In 2020, Volvo Buses India was integrated into VECV, including manufacturing, assembling,

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distribution and sales of Volvo buses in India. While the company has been strengthening its position in the HD segment aided by the technology support from AB Volvo, it is particularly strong in the MD truck segment.

The company's manufacturing facilities for CVs are at Pithampur and Bhopal (both in Madhya Pradesh) and have a combined production capacity of ~1,30,000 units p.a. Its manufacturing facilities for auto components and powertrains are at Dewas and Pithampur, respectively.

#### **Key financial indicators (audited)**

| VECV Consolidated                                    | FY2023   | FY2024*  |
|--|----------|----------|
| Operating income**                                   | 18,952.3 | 21,868.0 |
| PAT  | 579.4    | 823.0    |
| OPBDIT/OI  | 7.3%     | 7.8%     |
| PAT/OI   | 3.1%     | 3.8%     |
| Total outside liabilities/Tangible net worth (times) | 1.8      | 1.7      |
| Total debt/OPBDIT (times)                            | 0.4      | 0.3      |
| Interest coverage (times)                            | 42.5     | 38.2     |

Source: Company, ICRA Research; \* Provisional numbers; \*\*Operating income here refers to revenue from operations and other related income of the company All ratios as per ICRA's calculations; Amount in Rs. crore; PAT: Profit after tax; OPBDIT: Operating profit before depreciation, interest, taxes and amortisation

# Status of non-cooperation with previous CRA: Not applicable

# Any other information: None

# Rating history for past three years

|   |                                      | Cui                              | rrent rating   | (FY2025)                            | Chronology of rating history for the past 3 years |                                     |                                     |                                     |                                     |
|---|--------------------------------------|----------------------------------|----------------|-------------------------------------|---|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
|   | Instrument                           | rument <sup>T</sup> ype '        |                | Date & rating in FY2025             | Date & rating in FY2024                           | Date & rating in FY2023             |                                     |                                     | Date & rating in FY2022             |
|   |                                      |                                  | (Rs.<br>crore) | July 05,<br>2024                    | July 20, 2023                                     | Mar 31,<br>2023                     | Jul 11,<br>2022                     | May 25,<br>2022                     | Jun 28,<br>2021                     |
| 1 | Fund Based<br>Limits                 | Long-<br>term/<br>Short-<br>term | 530.00         | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ | [ICRA]AA+ (Stable)/<br>[ICRA]A1+                  | -                                   | -                                   | -                                   | -                                   |
| 2 | Fund Based<br>Limits-<br>Cash Credit | Long-<br>term/<br>Short-<br>term | -              | -                                   | -   | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ |
| 3 | Non Fund-<br>Based<br>Facilities     | Long-<br>term/<br>Short-<br>term | 55.00          | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ | [ICRA]AA+ (Stable)/<br>[ICRA]A1+                  | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ |
| 4 | Fund/Non<br>Fund-based<br>Limits     | Long-<br>term/<br>Short-<br>term | 375.00         | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ | [ICRA]AA+ (Stable)/<br>[ICRA]A1+                  | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ | [ICRA]AA+<br>(Stable)/<br>[ICRA]A1+ |
| 5 | Term Loans                           | Long-<br>term                    | -              | -                                   | -   | -                                   | [ICRA]AA+<br>(Stable)               | [ICRA]AA+<br>(Stable)               | [ICRA]AA+<br>(Stable                |

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| 6 | Commercial<br>Paper<br>Programme | Short-<br>term | 50.00 | [ICRA]A1+;<br>Withdrawn | [ICRA]A1+ | [ICRA]A1+ | [ICRA]A1+ | [ICRA]A1+ | [ICRA]A1+                           |
|---|----------------------------------|----------------|-------|-------------------------|-----------|-----------|-----------|-----------|-------------------------------------|
| 7 | NCD<br>Programme                 | Long-<br>term  | -     | -                       | -         | -         | -         | -         | [ICRA]AA+<br>(Stable);<br>Withdrawn |

# **Complexity level of the rated instruments**

| Instrument                  | Complexity Indicator |
|-----------------------------|----------------------|
| Fund Based Limits           | Simple               |
| Non Fund-Based Facilities   | Very Simple          |
| Fund/Non Fund-based Limits  | Simple               |
| Commercial Paper Programme* | Very Simple          |

<sup>\*</sup> Complexity categorisation is as per the latest understanding of ICRA and is subject to change once the issuance terms are finalised

The Complexity Indicator refers to the ease with which the returns associated with the rated instrument could be estimated. It does not indicate the risk related to the timely payments on the instrument, which is rather indicated by the instrument's credit rating. It also does not indicate the complexity associated with analysing an entity's financial, business, industry risks or complexity related to the structural, transactional or legal aspects. Details on the complexity levels of the instruments are available on ICRA's website: Click Here

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## **Annexure I: Instrument details**

| ISIN | Instrument<br>Name                | Date of Issuance | Coupon<br>Rate | Maturity | Amount Rated<br>(Rs. crore) | Current Rating and Outlook  |
|------|-----------------------------------|------------------|----------------|----------|-----------------------------|-----------------------------|
| NA   | Fund Based<br>Limits              | NA               | NA             | NA       | 530.00                      | [ICRA]AA+(Stable)/[ICRA]A1+ |
| NA   | Non-fund Based<br>Facilities      | NA               | NA             | NA       | 55.00                       | [ICRA]AA+(Stable)/[ICRA]A1+ |
| NA   | Fund/Non-fund-<br>Based Limits    | NA               | NA             | NA       | 375.00                      | [ICRA]AA+(Stable)/[ICRA]A1+ |
| NA   | Commercial<br>Paper<br>Programme* | NA               | NA             | NA       | 50.00                       | [ICRA]A1+; withdrawn        |

Source: Company; \*CP not placed by the company

Please click here to view details of lender-wise facilities rated by ICRA

# Annexure II: List of entities considered for consolidated analysis

| Company Name                    | VECV<br>Ownership | Consolidation<br>Approach |
|---------------------------------|-------------------|---------------------------|
| VE Commercial Vehicles Limited  | 100.00%           | Full Consolidation        |
| VE Commercial Venicles Limited  | (rated entity)    | ruii Consoliuation        |
| VECV Lanka (Private) Limited    | 100.00%           | Full Consolidation        |
| VECV South Africa (Pty) Limited | 100.00%           | Full Consolidation        |
| VE Electro Mobility Limited     | 100.00%           | Full consolidation        |

Source: VECV Provisional financials for FY2024

Note: ICRA has considered the consolidated financials of the parent (VECV) and its subsidiaries while assigning the ratings.

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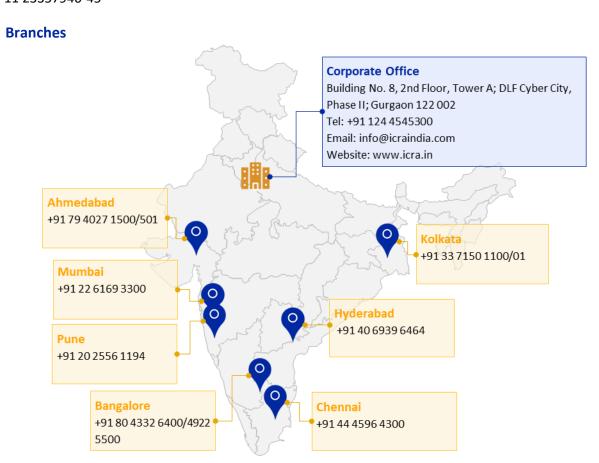


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