

December 17, 2024

## Crest Steel and Power Private Limited: Ratings reaffirmed; Outlook revised to Negative

### Summary of rating action

Instrument*	Previous Rated Amount (Rs. crore)	Current Rated Amount (Rs. crore)	Rating Action
Long Term – Fund Based – Term Loans	460.00	460.00	[ICRA]BBB+ (Negative); reaffirmed; Outlook revised to Negative from Stable
Short term- Non fund based	50.00	40.00	[ICRA]A2; reaffirmed
Long Term – Fund Based – Cash credit	100.00	100.00	[ICRA]BBB+ (Negative); reaffirmed; Outlook revised to Negative from Stable
Short Term Loans*	(100.00)	(100.00)	[ICRA]A2; reaffirmed
<b>Total</b>	<b>610.00</b>	<b>600.00</b>	

\*Instrument details are provided in Annexure-1; \*\* sub-limit of fund-based limit

### Rationale

To arrive at the ratings, ICRA has taken a consolidated view of Amalgam Steel Private Limited (ASPL), Amalgam Steel & Power Limited (AS&PL), Crest Steel and Power Private Limited (CSPPL) and Topworth Steels and Power Private Limited (TSPPL), referred to as the Group. ICRA has noted the common management, along with the close financial and operational linkages among these companies.

The assigned ratings consider the weaker-than-expected financial performance of the Group in FY2024, mainly due to the subdued performance of the pellet business and expectation of slower recovery in FY2025. The Group's pellet operations are in Jharkhand. Pellet production rose sharply in Jharkhand in FY2024 with the output going up almost 54% YoY, much higher the national average of around 12%. The supply glut weakened the pellet spreads for the manufacturers in Jharkhand, including the Group. Moreover, in the current fiscal, pellet spreads have remained weak for the broader industry due to unfavourable raw material-end product price movement, resulting in another year of subdued performance for the Group's pellet operations and weaker-than-estimated consolidated earnings.

Moreover, the Group has high debt levels, a large part of which was taken to fund the acquisition of CSPPL and TSPPL. The weaker-than-expected financial performance and the elevated debt have kept the leverage indicator higher than ICRA's earlier estimates; the total external debt/OPBDITA was 4.8 times in FY2024 against ICRA's estimate of 2.5 times. The leverage indicator is likely to remain high at above 3 times in FY2025 and FY2026 owing to the planned debt-funded expansion at CSPPL, before improving from FY2027 onwards. ICRA has also noted the elevated working capital requirements of the Group ((NWC/OI)<sup>1</sup> of 25% and 30% in FY2023 and FY2024, respectively) which has increased the borrowing dependence and constrained the business return indicators. A sizeable part of the working capital requirements is on account of short-term advances made to related parties, some of which don't have significant business linkages.

The ratings also remain constrained by the Group's exposure to the cyclicity inherent in the steel industry and the susceptibility of the Group's profitability to the volatility in raw material prices and end-product realisations. While these ongoing expansion plans carry the potential of higher future earnings, sizeable borrowing dependence makes the company less resilient to withstand industry downcycles. The ratings also remain constrained by the project execution risks associated with the planned expansion at CSPPL, being incurred over FY2024-FY2026, and the large advances extended by the Group to its holding company, which has adversely impacted the business return indicators. ICRA has noted the delay in the receipt of

<sup>1</sup> Net working capital by operating income ratio

environmental clearance (EC) for the expansion project planned at CSPPL due to regulatory hurdles, which can push back the intended benefits of the acquisition, as the expansion plan remains key to unlocking the full potential of the asset, which in turn can impact the future credit metrics and business return indicators.

The ratings, however, continue to positively factor in the extensive experience of the promoters, who have around five decades of experience in the iron ore mining and steel businesses. The promoter groups operate iron ore mines in Odisha and have approval to cumulatively mine 4.2 million tonnes per annum (mtpa) of iron ore, annually. Besides, they operate steel plants independently, having facilities to manufacture sponge iron, billets and rebars. The ratings also consider the acquisitions made in the recent past, which include ASPL, AS&PL, CSPPL and TSPPL, at competitive capital costs, which support the business return indicators. The Group has also demonstrated a successful track record of quickly turning around the operations of ASPL, AS&PL and CSPPL. The ratings also factor in the location-specific advantages of the Group's plants, which aid in operational efficiency.

## Key rating drivers and their description

### Credit strengths

**Extensive experience of promoters** – The Group is promoted by the Kolkata-based Atha and Misra Groups. The promoters have around five decades of experience in the iron ore mining and steel businesses. At present, they operate iron ore mines in Odisha and have approval to cumulatively mine 4.2 mtpa of iron ore, annually. Besides, they operate steel plants independently, having facilities to manufacture sponge iron, billets and rebars.

**Recent acquisitions made at competitive capital costs support business return indicators** – The Group has made four acquisitions in the recent past, which include ASPL, AS&PL, CSPPL and TSPPL through the IBC process, at competitive capital costs. ICRA draws comfort from the competitive acquisition prices of these assets, which support the business return indicators.

**Successful track record of turning around operations of acquired entities** – The Group has demonstrated a successful track record of quickly turning around the operations of ASPL, AS&PL and CSPPL. The Group's ability to quickly ramp up the operations at optimum efficiency in TSPPL, acquired recently in December 2023, will be critical from a rating perspective and will be a key monitorable.

**Location-specific advantage of the plants** – ASPL and AS&PL are both located in the same premises near Jamshedpur in Jharkhand, which is in proximity to the iron ore mines, thus ensuring regular supply of iron ore fines (key raw material for pellet manufacturing) and low transportation costs. The pellets manufactured by ASPL are consumed by AS&PL, which are used to make sponge iron and the balance is sold in the open market. AS&PL also has a railway siding, which enables it to procure imported thermal coal via the railway network from nearby ports and reduces its overall freight costs substantially. Besides, AS&PL's proximity to the rolling mills in Jharkhand and West Bengal provides it with a ready access to the end-user industries for the billets manufactured. Moreover, ICRA notes that CSPPL and TSPPL are located at adjacent plots, which along with the presence of a railway siding at CSPPL, will help bring in operational efficiencies and reduce the freight cost for these two units.

### Credit challenges

**Leverage indicators remain subdued** – The Group's weaker-than-expected financial performance along with its high debt levels, a large part of which was taken to fund the acquisitions of CSPPL and TSPPL, has kept the leverage indicator higher than ICRA's earlier estimates (Total external debt/OPBDITA of 4.8 times in FY2024 against ICRA's estimate of 2.5 times). The leverage indicator is likely to stay elevated at above 3 times in FY2025 and FY2026 owing to the planned debt funded expansion at CSPPL, before improving from FY2027 onwards.

**Exposed to cyclicalities inherent in steel industry** – The Group is exposed to the cyclicalities inherent in the steel industry, making the revenue and cash flow of the industry players volatile, including that of the Group. The Group's cash flow and profitability would remain volatile largely because of the fluctuation in the price spreads between raw materials and the end products.

**Large advances extended to holding company affect business return indicators** – The Group has extended large advances of around Rs. 178 crore as on March 31, 2024 to one of its holding companies, Transform Steel Private Limited, which adversely impacted the business return indicators.

**Exposed to project execution risks at CSPPL** – The Group has a large-sized capex plan at the recently acquired CSPPL, where there is a potential of substantial unlocking of value for the units that were left unfinished by the erstwhile promoters. The project includes completion of the unexecuted portion of the 1.5-mt-per-annum pellet plant, a 0.25-mt-per-annum DRI unit, 0.08-mt-per-annum billet unit and 35-MW captive power plant at an estimated outlay of around Rs. 610 crore (includes margin money for working capital), being incurred over FY2024-FY2026. Thus, the Group would remain exposed to project execution risks over the medium term. ICRA has noted the delay in the receipt of environmental clearance for the planned expansion at CSPPL due to regulatory hurdles, which can push back the intended benefits of the acquisition. The expansion plan remains key to unlocking the full potential of the asset, which in turn can impact the future credit metrics and business return indicators.

## Liquidity position: Adequate

The Group's liquidity profile has been assessed as adequate with undrawn working capital lines of around Rs. 92 crore and free cash/bank balances of around Rs. 29 crore as of October-end 2024. Notwithstanding the Group's growth plans, for which the long-term funding is already in place, the Group's liquidity would continue to remain adequate.

## Rating sensitivities

**Positive factors** – The outlook could be revised to Stable if the Group is able to significantly improve its consolidated earnings on a sustained basis, leading to an improvement in the credit metrics. Additionally, the ratings could be upgraded if the company is able to complete the ongoing expansion plan at CSPPL within the budgeted time and costs and quickly ramp up the operations, leading to a commensurate increase in earnings and improvement in credit metrics on a sustained basis while maintaining a comfortable liquidity profile. Specific metrics for upgrade include total external debt/OPBITDA of less than 2 times on a sustained basis.

**Negative factors** – Pressure on the ratings may emerge if the Group earnings fail to materially improve, going forward, resulting in continued pressure on the credit metrics. Additionally, significant time/cost overrun in the planned expansion at CSPPL or any other large capex/investment may weigh on the ratings. Specific metrics for downgrade include the total external debt-to-operating profit ratio remaining above 3.0 times on a sustained basis. The ratings could also come under pressure in case of any major cash outflow to group entities, resulting in a deterioration of the liquidity profile.

## Analytical approach

Analytical Approach	Comments
Applicable Rating Methodologies	<a href="#">Corporate Credit Rating Methodology</a> <a href="#">Iron &amp; Steel</a>
Parent/Group Support	Not Applicable
Consolidation/Standalone	For arriving at the ratings, ICRA has consolidated the business and financial risk profiles of ASPL, AS&PL, CSPPL and TSPPL and has taken a consolidated rating view owing to the common management, close financial and operational linkages among these companies.

## About the company

Crest Steel and Power Private Limited (CSPPL) was acquired by Amalgam Steel Private Limited (ASPL) and Amalgam Steel & Power Limited (AS&PL) (with each holding an equity stake of 47.5%) from Nithia Capital Resources Advisors LLP in FY2023. Nithia Capital Resources Advisors LLP had earlier acquired CSPPL through the IBC route. ASPL and AS&PL is an equal JV between Atha and Misra Groups. CSPPL has a DRI plant of 0.23 mt per annum, a steel melt shop (SMS) of 0.07 mt per annum, and a

waste-heat recovery based captive power plant (CPP) of 12 MW. In addition, it has an unfinished capital work-in-progress comprising a 1.5-mt-per-annum pellet plant, 0.25-mt-per-annum DRI plant, 0.08-mt-per-annum billet unit and 35-MW CPP. The manufacturing facility of the company is in Rajnandgaon district, Chhattisgarh.

#### Key financial indicators (Audited)

	CSPPL (Standalone)		ASPL + AS&PL + CSPPL +TSPPL (Consolidated***)	
	FY2023	FY2024	FY2023	FY2024
Operating Income (Rs. crore)	867.2	873.9	2,977.8	2,904.5
PAT (Rs. crore)	-319.0	7.1	-373.6	-23.9
OPBDIT/OI (%)	4.5%	5.0%	5.6%	6.7%
PAT/OI (%)	-36.8%	0.8%	-12.5%	-0.8%
Total Outside Liabilities/Tangible Net Worth (times)	1.2	0.6	0.7	0.9
Total Debt/OPBDIT (times)	10.2	6.6	5.2	6.2
Total External Debt/OPBDIT (times)	NA	NA	4.2	4.8
Interest Coverage (times)	1.3	1.5	2.2	2.2

PAT: Profit after Tax; OPBDIT: Operating Profit before Depreciation, Interest, Taxes and Amortisation; \*\*\*Consolidation done by ICRA based on elimination of important inter-group transactions based on public disclosures; TSPPL acquired in December 2023

#### Status of non-cooperation with previous CRA – Not Applicable

Any other information: None

#### Rating history for past three years

Current (FY2025)				Chronology of rating history for the past 3 years					
				FY2024		FY2023		FY2022	
Instrument	Type	Amount Rated (Rs Crore)	Dec 17, 2024	Date	Rating	Date	Rating	Date	Rating
Term Loans	Long term	460.00	[ICRA]BBB+ (Negative)	Dec 26, 2023	[ICRA]BBB+ (Stable)	Oct 27, 2022	-	-	-
Non fund based	Short term	40.00	[ICRA]A2	Dec 26, 2023	[ICRA]A2	Oct 27, 2022	-	-	-
Cash credit	Long term	100.00	[ICRA]BBB+ (Negative)	Dec 26, 2023	[ICRA]BBB+ (Stable)	Oct 27, 2022	[ICRA]A- (Stable)	-	-
Short Term Loans*	Short term	(100.00)	[ICRA]A2	Dec 26, 2023	[ICRA]A2	Oct 27, 2022	[ICRA]A2+	-	-

\*sub-limit of fund-based limit

#### Complexity level of the rated instruments

Instrument	Complexity Indicator
Term Loans	Simple
Fund Based Limits – Cash credit	Simple
Non Fund-Based Facilities	Very Simple
Short Term Loans	Very simple

The Complexity Indicator refers to the ease with which the returns associated with the rated instrument could be estimated. It does not indicate the risk related to the timely payments on the instrument, which is rather indicated by the instrument's credit rating. It also does not indicate the complexity associated with analysing an entity's financial, business, industry risks or complexity related to the structural, transactional, or legal aspects. Details on the complexity levels of the instruments, are available on ICRA's website: [Click Here](#)

#### Annexure-1: Instrument details

ISIN	Instrument Name	Date of Issuance	Coupon Rate	Maturity	Amount Rated (Rs. crore)	Current Rating and Outlook
NA	Long Term – Fund Based – Term Loans	FY2024	NA	FY2036	460.00	[ICRA]BBB+ (Negative)
NA	Short term- Non fund based	NA	NA	NA	40.00	[ICRA]A2
NA	Long Term – Fund Based – Cash credit	NA	NA	NA	100.00	[ICRA]BBB+ (Negative)
NA	Short Term Loans*	NA	NA	NA	(100.00)	[ICRA]A2

Source: Company; \*sub-limit of fund-based limit

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#### Annexure-2: List of entities considered for consolidated analysis:

Company Name	Ownership	Consolidation Approach
Amalgam Steel & Power Limited	-	Full consolidation
Amalgam Steel Private Limited	-	Full consolidation
Topworth Steels and Power Private Limited	100% owned by AS&PL	Full consolidation

Source: Company

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