

October 09, 2025

Lupin Manufacturing Solutions Limited: Update on material event

Summary of rating action

Instrument*	Previous rated amount (Rs. crore)	Current rated amount (Rs. crore)	Rating Outstanding
Short-term-fund-based/non-fund based facilities	100.00	100.00	[ICRA]A1+
Total	100.00	100.00	

^{*}Instrument details are provided in Annexure I

Rationale

While assigning the rating for Lupin Manufacturing Solutions Limited (LMSL), ICRA has taken a consolidated view of Lupin Limited (Lupin) and its wholly owned subsidiary, LMSL, given their common management and significant operational and financial linkages between them.

Material event

On September 29, 2025, Lupin announced the signing of a definitive agreement to acquire 100% equity in VISUfarma B.V. (VISUfarma), a speciality pharmaceutical company headquartered in Amsterdam, the Netherlands. VISUfarma focuses on ophthalmic products and has a strong commercial footprint across Italy, the UK, and Spain. In CY2024, the company reported revenues of EUR 48.1 million. The acquisition will be executed through Lupin's wholly owned subsidiary, Nanomi B.V., for a total consideration of EUR 190 million (approximately Rs. 2,000 crore). The transaction is expected to be completed by December 2025, subject to regulatory approvals in Germany and Spain.

Impact of material event

The acquisition will enable Lupin to broaden its European footprint beyond its current operations in the UK, Germany, and France, by entering relatively underpenetrated markets such as Italy and Spain while sustaining its healthy operating margins. These markets are typically difficult to access due to their fragmented nature and stringent regulatory requirements. The transaction is proposed to be funded largely through Lupin's existing cash reserves, given the company's strong liquidity position and healthy cash flow generation. As a result, this event is unlikely to have any adverse material impact on Lupin's credit profile. Nonetheless, the company's ability to successfully integrate the acquired business will be monitored.

Please refer to the following link for the previous detailed rationale that captures the key rating drivers and their description, Liquidity position, Rating sensitivities and key financial indicators: <u>Click here</u>

Analytical approach

Analytical approach	Comments
Applicable rating methodologies	Pharmaceuticals Corporate Credit Rating Methodology
Parent/Group support	Not Applicable
Consolidation/Standalone	For arriving at the ratings, ICRA has considered the consolidated financials of Lupin. As on June 30, 2025, the company had 33 subsidiaries and one joint venture company, which are enlisted in Annexure-II.



About the company

LMSL is a wholly owned subsidiary of Lupin, which was incorporated in July 2023 to carve out two of Lupin's API manufacturing sites at Dabhasa and Visakhapatnam, along with select R&D operations, including fermentation, at Lupin Research Park, Pune.

Lupin was founded in 1968 by Late Dr. Desh Bandhu Gupta, father of the current Managing Director, Mr. Nilesh Gupta, after Dr. Gupta bought the Lupin trademark from Charak Pharmaceuticals. Set up originally as a proprietary concern, Lupin was converted into a private limited company in 1972 and became a public limited company in 1992. In June 2001, Lupin Chemicals merged with Lupin Laboratories Limited, following which the merged entity was renamed Lupin Limited. The amalgamation was aimed at leveraging the strengths of the two companies.

Lupin is an integrated pharmaceutical company with presence across research, manufacturing and marketing of formulations and APIs. The company's business mix can be broadly divided into two segments, formulations (accounted for 95% of Lupin's consolidated revenues in FY2025) and APIs (accounted for 5% of Lupin's consolidated revenues in FY2025). In terms of geographical presence, Lupin derived 38% of its FY2025 revenue from the United States, 34% from India, 13% from developed markets (comprising Canada, Australia, Europe and others) and 11% from other emerging markets (comprising LATAM, South Africa, the Philippines and Rest of the world).

As per the company, it is the third largest pharmaceutical player in US by prescriptions and the eighth largest company in the Indian pharmaceutical market.

Status of non-cooperation with previous CRA: Not applicable

Any other information: None

Rating history for past three years

Current rating (FY2026)				Chronology of rating history for the past 3 years						
FY2026				FY2025		FY2024		FY2023		
Instrument	Туре	Amount rated (Rs. crore)	Date	Rating	Date	Rating	Date	Rating	Date	Rating
Fund based/Non fund based limits	Short	100.0	09 Oct, 2025	[ICRA]A1+	Apr 25, 2024	[ICRA]A1+	-	-	-	-
	term	100.0	Jun 30, 2025	[ICRA]A1+						

Complexity level of the rated instruments

Instrument	Complexity indicator		
Short-term-fund-based/non-fund based facilities	Simple		

The Complexity Indicator refers to the ease with which the returns associated with the rated instrument could be estimated. It does not indicate the risk related to the timely payments on the instrument, which is rather indicated by the instrument's credit rating. It also does not indicate the complexity associated with analysing an entity's financial, business, industry risks or complexity related to the structural, transactional or legal aspects. Details on the complexity levels of the instruments are available on ICRA's website: Click here



Annexure I: Instrument details

ISIN	Instrument name	Date of issuance	Coupon rate	Maturity	Amount rated (Rs. crore)	Current rating and outlook
NA	Short-term- fund- based/non-fund based facilities	NA	NA	NA	100.00	[ICRA]A1+

Source: Company

Please click here to view details of lender-wise facilities rated by ICRA

Annexure II: List of entities considered for consolidated analysis

Company Name	Lupin Ownership	Consolidation Approach
Lupin Pharmaceuticals, Inc.	100.00%	Full Consolidation
Hormosan Pharma GmbH	100.00%	Full Consolidation
Pharma Dynamics (Proprietary) Limited	100.00%	Full Consolidation
Lupin Australia Pty Limited	100.00%	Full Consolidation
Nanomi B.V. (formerly known as Lupin Holding B.V.)	100.00%	Full Consolidation
Lupin Atlantis Holdings SA	100.00%	Full Consolidation
Multicare Pharmaceuticals Philippines Inc.	51.00%	Full Consolidation
Generic Health Pty Limited	100.00%	Full Consolidation
Lupin Healthcare (UK) Limited [formerly Lupin (Europe) Limited]	100.00%	Full Consolidation
Lupin Pharma Canada Limited	100.00%	Full Consolidation
Lupin Diagnostics Limited (formerly Lupin Healthcare Limited)	100.00%	Full Consolidation
Lupin Mexico S.A. de C.V.	100.00%	Full Consolidation
Lupin Philippines Inc.	100.00%	Full Consolidation
Generic Health SDN. BHD.	100.00%	Full Consolidation
Lupin Inc.	100.00%	Full Consolidation
Laboratorios Grin S.A. de C.V.	100.00%	Full Consolidation
Medquímica Indústria Farmacêutica LTDA	100.00%	Full Consolidation
Novel Laboratories	100.00%	Full Consolidation
Lupin Research Inc.	100.00%	Full Consolidation
Avenue Coral Springs LLC	100.00%	Full Consolidation
Lupin Europe GmbH	100.00%	Full Consolidation
Lupin Management Inc (Formerly Lupin IP Ventures Inc.)	100.00%	Full Consolidation
Lupin Biologics Limited (India)	100.00%	Full Consolidation
Lupin Oncology Inc. (USA)	100.00%	Full Consolidation
Lupin Digital Health Limited (India)	100.00%	Full Consolidation
Southern Cross Pharma Pty Ltd	100.00%	Full Consolidation
Lupin NZ Limited (with effect from August 8, 2024)	100.00%	Full Consolidation
Lupin Lanka (Private) Ltd (with effect from August 05, 2024)	100.00%	Full Consolidation
Lupin Manufacturing Solutions Limited	100.00%	Full Consolidation



Company Name	Lupin Ownership	Consolidation Approach
Lupinlife Consumer Healthcare Limited (with effect from March 08, 2025)	100.00%	Full Consolidation
Lupin Life Science Limited (formerly Lupin Atharv Ability Limited)	100.00%	Full Consolidation
Medisol S.A.S	100.00%	Full Consolidation
Renascience Pharma Limited (U.K.) (with effect from 2 April 2025)	100.00%	Full Consolidation
Joint Venture		
YL Biologics Limited	45.00%	Equity method

Source: Company results Q1FY2026 and annual report FY2025



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