

December 03, 2025

SKH Management Services Private Limited: [ICRA]BBB(Stable); assigned

Summary of rating action

Instrument*	Current Rated Amount (Rs. crore)	Rating Action
Long-term – Unallocated limits	30.00	[ICRA]BBB(Stable); assigned
Total	30.00	

*Instrument details are provided in Annexure-I

Rationale

The rating assigned to the bank facilities of SKH Management Services Private Limited (SMSPL) factors in the expectation of a steady flow of management fees from various entities within the SKH Group (a part of the larger Krishna Group), a leading automotive component manufacturer with a long track record of operations. SMSPL provides operational, managerial, and financial consultancy services to most of the SKH Group entities. The revenue growth prospects for those entities remain healthy, offering comfort about a steady increase of management fees received by SMSPL over the medium term. The rating also favourably factors in the financial flexibility enjoyed by SMSPL for being a part of the Krishna Group.

The revenues of SMSPL are expected to remain closely linked to those of growth of SKH Group entities, and the need-based requirement in the other holding entity, SKH Management Strategy Services India LLP (SKH LLP). ICRA notes that after availing debt by SKH LLP in FY2025, a material portion of the management fee received by SMSPL was shifted to SKH LLP, curtailing the revenues of the former. Nonetheless, the Group is expected to continue to maintain adequate management fee receipt in SMSPL to take care of any financial obligation, going forward. The entity has a modest financial profile, characterised by a comfortable capital structure and moderate debt protection metrics. It became debt-free in FY2025 and is expected to have low reliance on debt in the near-to-medium term, which is expected to maintain healthy capital structure and coverage indicators.

The rating, however, remains constrained by SMSPL's moderate scale of operations and its complete dependence on promoter group companies for revenue (in the form of management fee), resulting in client concentration risks. The Group derives the major portion of its revenues from Maruti Suzuki India Limited (MSIL), the leader in the domestic passenger vehicle (PV) industry, which provides healthy revenue visibility for the Group companies and, consequently, for SMSPL.

The Stable outlook on SMSPL's rating reflects ICRA's opinion that the company will continue to benefit from stable cash flows, supported by steady performance of Group entities, enabling it to maintain adequate credit metrics.

Key rating drivers and their description

Credit strengths

Steady flow of management fee from Group companies provides revenue visibility – SMSPL derives its management fee from Group companies under the leadership of Mr. Sunandan Kapur (SKH Group). Its business performance is directly linked to the overall growth of the Group. The SKH Group has demonstrated consistent revenue growth in recent years, supported by strong business linkages with MSIL, the leader in the domestic passenger vehicle (PV) industry. MSIL's volumes have grown steadily, enabling its ancillary companies to generate stable returns over time. SMSPL is expected to continue to benefit from a steady revenue stream in the form of management fees amid a stable growth outlook for the SKH Group.

Financial flexibility for being a part of the Krishna Group – SMSPL is a part of the larger Krishna Group, promoted by Mr. Ashok Kapur and Mr. Sunandan Kapur, a leading automotive component supplier in the Indian market. The Group’s automotive business is divided into two verticals: the metal division (SKH Group) and the interior division. SMSPL benefits from the Group’s established relationships with various original automotive equipment manufacturers (OEMs). In addition, it enjoys financial flexibility as a part of the Krishna Group, as can be seen in favourable interest rates for the term debts across the Group companies including SMSPL. Moreover, the company became debt free as of March 31, 2025 and does not have any plan to avail any significant debt in the near-to-medium term, which is expected to ensure a healthy capital structure and coverage indicators, going forward.

Credit challenges

Modest scale of operations – As the company’s revenues are entirely dependent on the Group’s business, its scale is expected to remain constrained and is closely linked to the growth of Group entities. The firm recorded an operating income of Rs. 3.6 crore in FY2025, which reduced from Rs. 29.6 crore in FY2023 and Rs. 10.1 crore in FY2024 owing to shifting of management fee to the fellow group company, SKH Management Strategy Services India LLP (SKH LLP) to help the latter meet its debt servicing obligations. Going forward, the scale of the company is expected to remain modest in the near term in light of SKH LLP’s debt servicing obligations.

High dependence on Group entities for revenues – The company derives its entire revenues from management and consultancy services provided to the fellow SKH Group companies. This led to high dependence on Group entities, which ultimately resulted in client concentration risk, and thus any material impact on their business profile would directly affect the credit profile of SMSPL.

Liquidity position: Adequate

SMSPL’s liquidity position is expected to remain adequate, aided by expected stable cash flows from operations against no repayment obligations and capex requirements. The firm has free cash and liquid investments of Rs. 19 crore as of March 31, 2025. The liquidity is also likely to remain supported by the healthy intra-Group relations, which enable SMSPL to receive management fee in a timely manner.

Rating sensitivities

Positive factors – An improvement in the credit profile of the SKH Group, resulting in an increase in revenues for the company in the form of higher management fee and improved financial risk profile will be favourably considered for an upgrade.

Negative factors – A weakening in the credit profile of group companies resulting in delay of receipt in management fee could exert downward rating pressure. Any further sizeable debt without proportionate increase in the management fee income resulting in deterioration of coverage indicators could also exert rating pressure.

Analytical approach

Analytical Approach	Comments
Applicable rating methodologies	Corporate Credit Rating Methodology
Parent/Group support	Not applicable
Consolidation/Standalone	Standalone

About the company

SKH Management Services Private Limited (SMSPL) is equally held and promoted by Mr. Sunandan Kapur and Mrs. Supriya Kapur. Headquartered in Delhi, the firm was incorporated in 2008 and provides business, operational, financial, and management consultancy services to fellow SKH Group companies under the leadership of Mr. Sunandan Kapur. SKH Group of Companies includes SKH Sheet Metals Components Private Limited, SKH Metals Limited, SKH M India Private Limited, SKH Y-Tec India Private Limited, SIAC SKH India Cabs Manufacturing Private Limited, SKH Marelli Exhaust Systems Private Limited, Marelli SKH Exhaust Systems Private Limited, Krishna Grupo Antolin Private Limited and SKH Management Strategy Services India LLP.

Key financial indicators

Standalone	FY2024	FY2025
Operating income	10.1	3.6
PAT	6.2	6.6
OPBDIT/OI	86.1%	0.3%
PAT/OI	61.7%	181.9%
Total outside liabilities/Tangible net worth (times)	0.1	0.0
Total debt/OPBDIT (times)	0.7	55.7
Interest coverage (times)	2.0	0.1

Source: Company, ICRA Research; All ratios as per ICRA's calculations; Amount in Rs. crore; PAT: Profit after tax; OPBDIT: Operating profit before depreciation, interest, taxes and amortisation

Status of non-cooperation with previous CRA:

CRA	Rating outstanding	Last rationale date
Acuite ratings	Acuite BB ISSUER NOT COOPERATING	Nov 07, 2025

Any other information: None

Rating history for past three years

Instrument	Type	Current rating (FY2026)		Chronology of rating history for the past 3 years						
		Amount Rated (Rs. Crore)	FY2026		FY2025		FY2024		FY2023	
			Date	Rating	Date	Rating	Date	Rating	Date	Rating
Unallocated	Long-term	30.00	Dec 03, 2025	[ICRA]BBB (Stable)	-	-	-	-	-	-

Complexity level of the rated instruments

Instrument	Complexity Indicator
Long-term – Unallocated limits	Not Applicable

The Complexity Indicator refers to the ease with which the returns associated with the rated instrument could be estimated. It does not indicate the risk related to the timely payments on the instrument, which is rather indicated by the instrument's credit rating. It also does not indicate the complexity associated with analysing an entity's financial, business, industry risks or complexity related to the structural, transactional or legal aspects. Details on the complexity levels of the instruments are available on ICRA's website: [Click Here](#)

Annexure I: Instrument details

ISIN	Instrument Name	Date of Issuance	Coupon Rate	Maturity	Amount Rated (Rs. crore)	Current Rating and Outlook
NA	Unallocated Limits	NA	NA	NA	30.00	[ICRA]BBB(Stable)

Source: Company

[Please click here to view details of lender-wise facilities rated by ICRA](#)

Annexure II: List of entities considered for consolidated analysis: Not applicable

ANALYST CONTACTS

Jitin Makkar

+91 124 4545 368

jitinm@icraindia.com

Srikumar Krishnamurthy

+91 44 45964318

ksrikumar@icraindia.com

Rohan Kanwar Gupta

+91 124 4545808

rohan.kanwar@icraindia.com

Akshay Dangi

+91 124 4545396

akshay.dangi@icraindia.com

RELATIONSHIP CONTACT

L. Shivakumar

+91 22 6114 3406

shivakumar@icraindia.com

MEDIA AND PUBLIC RELATIONS CONTACT

Ms. Naznin Prodhani

Tel: +91 124 4545 860

communications@icraindia.com

HELPLINE FOR BUSINESS QUERIES

+91-9354738909 (open Monday to Friday, from 9:30 am to 6 pm)

info@icraindia.com

ABOUT ICRA LIMITED

ICRA Limited was set up in 1991 by leading financial/investment institutions, commercial banks and financial services companies as an independent and professional investment Information and Credit Rating Agency.

Today, ICRA and its subsidiaries together form the ICRA Group of Companies (Group ICRA). ICRA is a Public Limited Company, with its shares listed on the Bombay Stock Exchange and the National Stock Exchange. The international Credit Rating Agency Moody's Investors Service is ICRA's largest shareholder.

For more information, visit www.icra.in

ICRA Limited



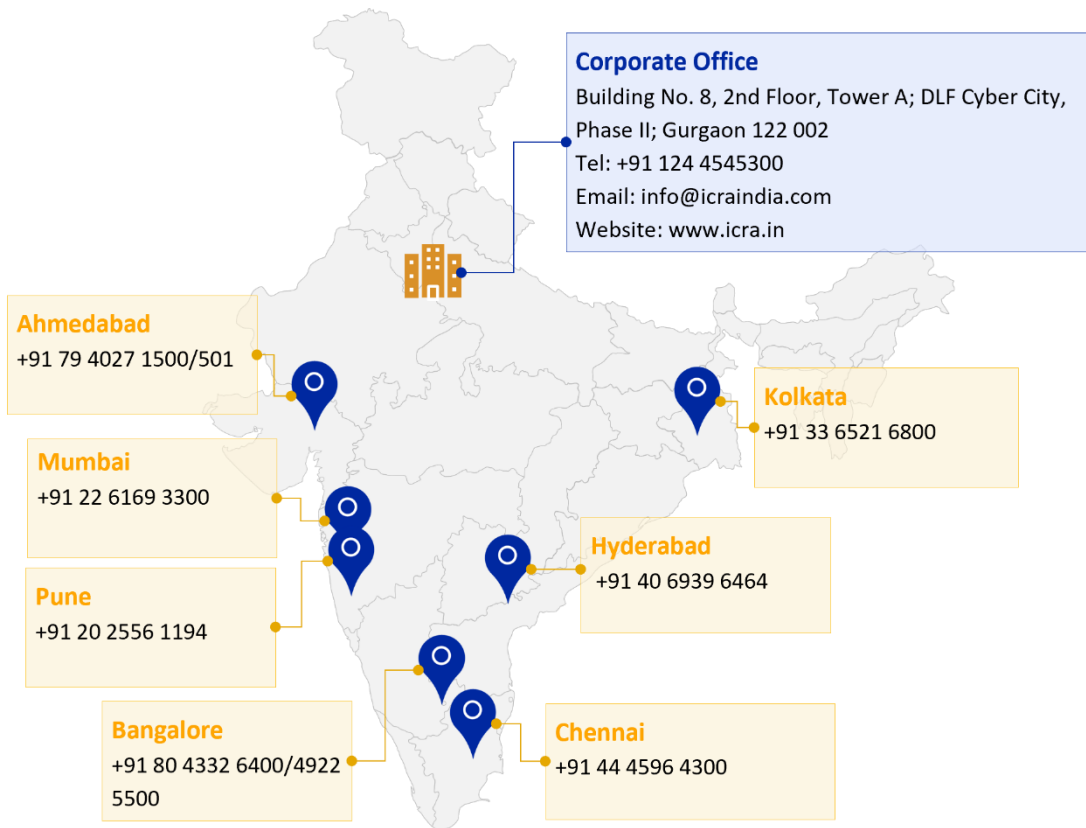
Registered Office

B-710, Statesman House, 148 Barakhamba Road, New Delhi-110001

Tel: +91 11 23357940-45



Branches



© Copyright, 2025 ICRA Limited. All Rights Reserved.

Contents may be used freely with due acknowledgement to ICRA.

ICRA ratings should not be treated as recommendation to buy, sell or hold the rated debt instruments. ICRA ratings are subject to a process of surveillance, which may lead to revision in ratings. An ICRA rating is a symbolic indicator of ICRA's current opinion on the relative capability of the issuer concerned to timely service debts and obligations, with reference to the instrument rated. Please visit our website www.icra.in or contact any ICRA office for the latest information on ICRA ratings outstanding. All information contained herein has been obtained by ICRA from sources believed by it to be accurate and reliable, including the rated issuer. ICRA however has not conducted any audit of the rated issuer or of the information provided by it. While reasonable care has been taken to ensure that the information herein is true, such information is provided 'as is' without any warranty of any kind, and ICRA in particular, makes no representation or warranty, express or implied, as to the accuracy, timeliness or completeness of any such information. Also, ICRA or any of its group companies may have provided services other than rating to the issuer rated. All information contained herein must be construed solely as statements of opinion, and ICRA shall not be liable for any losses incurred by users from any use of this publication or its contents.