

March 11, 2026

Black Burn & Co. Private Limited: [ICRA]BBB- (Stable)/[ICRA]A3; assigned

Summary of rating action

Instrument*	Current rated amount (Rs. crore)	Rating action
Long-term – Fund-based – Working capital limits	67.00	[ICRA]BBB- (Stable); assigned
Short-term – Non-fund based – Others	8.60	[ICRA]A3; assigned
Long-term – Fund-based – Term loan	20.06	[ICRA]BBB- (Stable); assigned
Long-term/Short-term – Unallocated limits	0.02	[ICRA]BBB- (Stable)/[ICRA]A3; assigned
Total	95.68	

*Instrument details are provided in Annexure-I

Rationale

The rating assigned to Black Burn Co. Private Limited (BBCPL) factors in the extensive experience of the promoters in manufacturing injection-moulded plastic such as cable ties, nail clips, loop pins and tag pins, as well as fibreglass-based products. ICRA notes BBCPL's established capabilities in servicing diversified end-user industries such as railways, telecom, electrical and infrastructure, among others. An in-house tool room, supported by a dedicated engineering and design team, further strengthens the company's execution capabilities, product customisation and quality control. The rating also draws comfort from BBCPL's diversified product portfolio, which includes cable ties, liners, polyethylene dowels, railway cabins, fibre bushes and other customised industrial components for multiple end-user industries such as retail, power, telecom, railways and industrial manufacturing. Additionally, the company's financial risk profile remains comfortable, supported by improving profitability, healthy operating profit margins (OPM) and comfortable debt protection metrics.

The rating is, however, constrained by the company's moderate scale of operations, although the scale is expected to improve gradually with the commercialisation of the new manufacturing facility in West Bengal, which is likely to support revenue growth over the medium term. While assigning the rating, ICRA has also considered the company's working-capital intensive operations, characterised by elevated receivable days, inventory build-up owing to bulk procurement of raw materials, and dependence on imported inputs with longer lead times. Further, a significant portion of the company's raw material requirements is imported, exposing it to foreign exchange and supply chain risks; although this is partially mitigated by natural hedging from the export receivables. The company's profitability remains susceptible to volatility in raw material prices and intense competition, given its dependence on petrochemical-based inputs and limited pricing flexibility. Going forward, BBCPL's ability to scale up operations in a calibrated manner, ramp up capacity utilisation at the new facility, and efficiently manage its working capital cycle while maintaining adequate liquidity buffers will remain a key credit monitorable.

The Stable outlook on the long-term rating reflects ICRA's expectation that the company will maintain a comfortable debt protection metrics in the near to medium term, given the expected ramp-up in scale of operations with healthy profitability. Further, the outlook underlines ICRA's expectation that the entity's incremental capex, if any, will be funded in a manner that it is able to durably maintain its debt protection metrics.

Key rating drivers and their description

Credit strengths

Significant experience of promoters in injection-moulded and fibreglass products – The promoters possess extensive experience of more than two decade in manufacturing injection-moulded and fibreglass products, lending strength to the company's operational profile. Their long track record has enabled them to develop strong technical know-how in product

design, mould development, material selection, and process optimisation, which is critical in ensuring consistent quality and cost efficiency.

Wide product range and catering to multiple end user industries – BBCPL benefits from its diversified product portfolio encompassing a wide range of injection-moulded products and fibreglass-reinforced plastic products, including customised industrial components. These products find application across multiple end-user sectors such as power, telecom, railways, industrial manufacturing and allied segments. ICRA views the company's wide product range and exposure to diverse industries as a credit positive, providing resilience against demand volatility in any single sector and moderating overall business risk over the medium term.

Comfortable debt protection metrics – BBCPL's debt protection metrics remained comfortable, supported by its healthy net worth, steady cash accruals and limited external term-debt obligations. During FY2025, the company reported an operating profit of about Rs. 21.0 crore against an interest expense of approximately Rs. 4.3 crore and debt-servicing obligations of around Rs. 2.2 crore, resulting in a healthy interest coverage ratio of about 4.8 times and a debt service coverage ratio (DSCR) of around 3.6 times. BBCPL is in the process of setting up a new debt-funded manufacturing facility in West Bengal for cable ties, which is expected to moderate the debt protection metrics to some extent; however, the metrics are likely to remain at comfortable levels over the near to medium term.

Credit challenges

Moderate scale of operations – BBCPL remains a modest-scale player in the highly competitive injection-moulded products and fibreglass products industry, as reflected in its operating income of around Rs. 117 crore in FY2025. Nevertheless, the company reported a strong year-on-year revenue growth of around 51% in FY2025, with operating income increasing from Rs. 77 crore in FY2024 to Rs. 117 crore in FY2025. This was primarily driven by the merger of its group company, Molded Fiberglass Product, resulting in the consolidation of operations under a single entity with effect from January 2025. Further, ICRA expects a notable expansion in the company's revenue in FY2026, as evidenced by an operating income of about Rs. 135 crore in 9M FY2026. The revenue growth is likely to continue over the near to medium term; albeit at a moderated pace.

High working capital intensity due to elevated inventory since FY2025 – BBCPL's operations are characterised by high working capital intensity, primarily driven by sizeable receivables and high inventory requirements. As on March 31, 2025, the company's net working capital intensity stood at around 82% of operating income, marked by receivable days of about 112 days and inventory holding of around 269 days. The elongated receivable cycle is largely attributable to the extended credit period of around 120 days offered to some well-established export customers. Further, the high inventory is primarily on account of the company's strategy of bulk procurement of raw materials to benefit from favourable pricing and higher discounts. Inventory levels also remained elevated as of March 2025 due to bulk procurement of two key raw materials at higher discounts. While the working capital intensity is estimated to moderate to some extent, going forward, it is likely to remain elevated over the near to medium term, given the nature of BBCPL's operations and procurement practices.

Profitability susceptible to volatility in raw material prices, competition and forex fluctuations – BBCPL's profitability remains exposed to volatility in raw material prices, given its dependence on petrochemical-based inputs and other imported raw materials, which are subject to price fluctuations and foreign exchange movements. While the company endeavours to pass on part of the increase in input costs to its customers, the competitive intensity in the injection-moulded and fibreglass products industry constrains its pricing flexibility, especially in commoditised product segments. Further, a portion of the company's raw material requirements and revenues are linked to foreign currency, exposing margins to adverse forex movements in the absence of comprehensive hedging mechanisms. As a result, operating margins remain vulnerable to sharp movements in raw material prices, exchange rates and competitive pressures.

Liquidity position: Adequate

The company's liquidity is expected to remain adequate, supported by sufficient working capital buffers and cash flow from operations, which are likely to be adequate to meet its debt-servicing obligations and working capital requirements. BBCPL has scheduled term-debt repayments of around Rs. 2.2 crore in FY2026 and Rs. 4.6 crore in FY2027, which are estimated to be

serviced comfortably through internal accruals. Further, liquidity is supported by a moderate cushion in the fund-based working capital limits, with the overall utilisation averaging at 65% over the 12-month period ended in November 2025.

Rating sensitivities

Positive factors – ICRA could upgrade BBCPL’s rating if the company demonstrates a sustained increase in its revenues while maintaining healthy profitability and improvement in working capital cycle and liquidity position.

Negative factors – Negative pressure on BBCPL’s rating could arise if there is a significant decline in revenue and earnings or any further deterioration in the working capital cycle and/or any major debt-funded capex, which adversely impacts its debt protection metrics and liquidity position on sustained basis. Specific credit metrics that could lead to a rating downgrade include an interest coverage below 3.0 times on a sustained basis.

Analytical approach

Analytical approach	Comments
Applicable rating methodologies	Corporate Credit Rating Methodology
Parent/group Support	Not Applicable
Consolidation/standalone	Standalone

About the company

Incorporated in 1982 and promoted by the Kolkata-based Somani family, Black Burn & Co. Private Limited operates through two primary business verticals: injection-moulded products manufacturing and fiberglass products manufacturing. The company manufactures a wide range of plastic components, including cable ties, nail clips, loop pins, and tag pins, mainly for electricity, telecom and diverse other uses in the injection moulding vertical. Cable ties are primarily used as fasteners in the telecom sector and other retail industries for securing bags (temporary seal), replacing conventional materials such as ropes. Nail clips are circular clips fitted with nails, while loop pins and tag pins are used for attaching price tags to garments. In addition to these products, the company also manufactures railway components such as liners and polyethylene dowels for the Indian Railways and related infrastructure applications. The company’s fibreglass vertical manufactures dowels, fibreglass-reinforced plastic products (FRPs), railway cabins, fibre bushes and other customised fiberglass structures, primarily for the railways and other infrastructure applications.

Key financial indicators (audited)

BBCPL - Standalone	FY2024	FY2025
Operating income	77.7	117.5
PAT	5.1	9.9
OPBDITA/OI (%)	14.2%	17.8%
PAT/OI (%)	6.5%	8.5%
Total outside liabilities/Tangible net worth (times)	0.7	0.9
Total debt/OPBDITA (times)	2.6	3.2
Interest coverage (times)	4.4	4.8

Source: Company, ICRA Research; All ratios are as per ICRA’s calculations; Amount in Rs. Crore.

PAT: Profit after tax; OPBDITA: Operating profit before depreciation, interest, taxes and amortisation

Status of non-cooperation with previous CRA: Not applicable

Any other information: Not applicable

Rating history for past three years

Instruments	Current (FY2026)			Chronology of rating history for the past 3 years					
	Type	Amount rated (Rs. crore)	Mar 11, 2026	FY2025		FY2024		FY2023	
				Date	Rating	Date	Rating	Date	Rating
Fund-based – Others	Long-term	67.00	[ICRA]BBB- (Stable)	-	-	-	-	-	-
Fund-based – Term loan	Long-term	20.06	[ICRA]BBB- (Stable)	-	-	-	-	-	-
Unallocated limits	Long-term/ Short-term	0.02	[ICRA]BBB- (Stable)/[ICRA]A3	Sep 11, 2024	[ICRA]B+(Stable); ISSUER NOT COOPERATING/[ICRA]A4; ISSUER NOT COOPERATING; Withdrawn	Mar 26, 2024	[ICRA]B+(Stable); ISSUER NOT COOPERATING/[ICRA]A4; ISSUER NOT COOPERATING	Jan 19, 2023	[ICRA]BB+(Stable); ISSUER NOT COOPERATING/[ICRA]A4+; ISSUER NOT COOPERATING
Non-fund based – Others	Short-term	8.60	[ICRA]A3	Sep 11, 2024	[ICRA]A4 ISSUER NOT COOPERATING; withdrawn	Mar 26, 2024	[ICRA]A4 ISSUER NOT COOPERATING	Jan 19, 2023	[ICRA]A4+ ISSUER NOT COOPERATING
Fund-based – Cash credit	Long-term	-	-	Sep 11, 2024	[ICRA]B+ (Stable) ISSUER NOT COOPERATING; withdrawn	Mar 26, 2024	[ICRA]B+ (Stable) ISSUER NOT COOPERATING	Jan 19, 2023	[ICRA]BB+ (Stable) ISSUER NOT COOPERATING

Complexity level of the rated instruments

Instrument	Complexity indicator
Long-term-Fund-based-Others	Simple
Short-term-Non-fund based-Others	Simple
Long-term-Fund-based-Term loan	Simple
Long-term/Short-term-Unallocated limits	Not Applicable

The Complexity Indicator refers to the ease with which the returns associated with the rated instrument could be estimated. It does not indicate the risk related to the timely payments on the instrument, which is rather indicated by the instrument's credit rating. It also does not indicate the complexity associated with analysing an entity's financial, business, industry risks or complexity related to the structural, transactional, or legal aspects. Details on the complexity levels of the instruments are available on ICRA's website: [Click here](#)

Annexure I: Instrument details

ISIN	Instrument name	Date of issuance	Coupon rate	Maturity	Amount rated (Rs. crore)	Current rating and outlook
NA	Long-term-Fund-based-Others	NA	NA	NA	67.00	[ICRA]BBB- (Stable)
NA	Short-term-Non-fund based-Others	NA	NA	NA	8.60	[ICRA]A3
NA	Long-term-Fund-based-Term loan	NA	7.50% - 8.30%	FY2030	20.06	[ICRA]BBB- (Stable)
NA	Long-term/Short-term-Unallocated limits	NA	NA	NA	0.02	[ICRA]BBB- (Stable)/[ICRA]A3

Source: Company

[Please Click here to view details of lender-wise facilities rated by ICRA](#)

Annexure II: List of entities considered for consolidated analysis

NA

ANALYST CONTACTS

Jitin Makkar

+91 124 4545 368

jitinm@icraindia.com

Uday Kumar

+91 124 4545 867

uday.kumar@icraindia.com

Lakhan Kumar Agarwal

+91 124 4545 879

lakhan.agarwal@icraindia.com

RELATIONSHIP CONTACT

L Shivakumar

+91 22 6114 3406

shivakumar@icraindia.com

MEDIA AND PUBLIC RELATIONS CONTACT

Ms. Naznin Prodhani

Tel: +91 124 4545 860

communications@icraindia.com

HELPLINE FOR BUSINESS QUERIES

+91-9354738909 (open Monday to Friday, from 9:30 am to 6 pm)

info@icraindia.com

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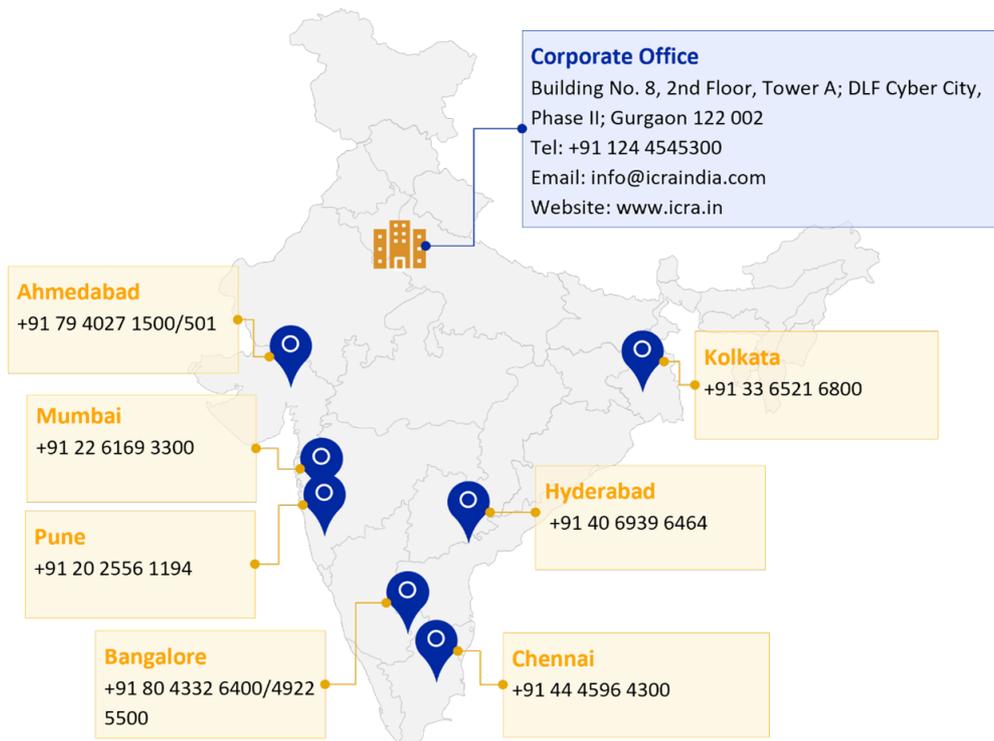


Registered Office

B-710, Statesman House 148, Barakhamba Road, New Delhi-110001
Tel: +91 11 23357940-45



Branches



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