July 28, 2026

Capri Global Capital Limited: [ICRA]A1+ assigned

Summary of rating action

Instrument*	Current rated amount (Rs. crore)	Rating action	Financial sector regulator#
Commercial paper	1,500.00	[ICRA]A1+; assigned	RBI
Total	**1,500.00**		

**Instrument details are provided in Annexure I*

 # The Securities and Exchange Board of India's (SEBI) grievance redressal/dispute resolution and SEBI investor protection mechanisms such as SCORES and ODR shall not be available for activities and instruments that fall under the regulatory purview of financial sector regulators (FSRs) other than SEBI

Rationale

To arriving at the rating, ICRA has considered the consolidated performance of Capri Global Capital Limited (CGCL) and its subsidiaries (together referred to as the CGCL Group), given the significant operational and business synergies in addition to the shared name and management oversight.

The assigned rating factors in the CGCL Group's diversified lending book with a presence across the gold, housing, micro, small and medium enterprise (MSME) and construction finance segments. It also offers other financial services. The Group's consolidated assets under management (AUM) stood at Rs. 36,623 crore as on March 31, 2026, rising at a 4-year compound annual growth rate (CAGR) of 53% during FY2023-FY2026, driven by the high growth in the gold loan segment and the off-book portfolio (which includes direct assignment (DA) and co-lending). The rating also considers the Group's adequate capitalisation profile, supported by healthy internal accruals and periodic equity infusions. CGCL raised equity capital of Rs. 2,000 crore from external investors in FY2026, resulting in an increase in its consolidated net worth to Rs. 7,203 crore (consolidated managed gearing of 4.5x) as on March 31, 2026 from Rs. 4,304 crore (4.6x) as on March 31, 2025. The rating draws comfort from the improvement in the Group's earnings profile, with the return on managed assets (RoMA) increasing to 2.9% in FY2026 from 2.3% in FY2025, aided by enhanced operating efficiency, healthy non-interest income and controlled credit costs.

ICRA notes that the Group's asset quality indicators remain under control, notwithstanding the rapid scale-up in operations. Given the high portfolio growth, its ability to manage performance across business cycles will remain crucial. ICRA notes that the Group's consolidated borrowing profile is dominated by bank funding, which accounted for 57% of the total borrowings (including off-book) as on March 31, 2026. While the Group's reliance on bank funding has reduced over the past two years, its ability to further diversify its funding mix and raise resources at competitive rates will be important for its growth plans.

Key rating drivers and their description

Credit strengths

Diversified lending book with focus on retail segments – The CGCL Group has a diversified exposure profile with consolidated AUM of Rs. 36,623 crore as on March 31, 2026. Its portfolio comprises gold loans (46% of the consolidated AUM as on March 31, 2026), housing loans (home loans and home equity; 19%), MSME loans [18%; including recently introduced micro loan against property (micro-LAP)], construction finance (17%), and others (including indirect retail lending and discontinued unsecured business loans; negligible share). ICRA notes that the Group plans to increase its AUM at a CAGR of 25% over the next two years.

The Group also offers new car loan origination for third parties and insurance distribution. It incorporated two new subsidiaries in July 2025 to enter the debt-broking and financial services business.

Adequate capitalisation profile – The Group's capitalisation profile remains adequate, aided by healthy internal accruals and periodic equity infusions. CGCL received equity of Rs. 2,000 crore from external investors in FY2026, resulting in an increase in its consolidated net worth to Rs. 7,203 crore as on March 31, 2026 from Rs. 4,304 crore as on March 31, 2025. At the same time, the consolidated managed gearing stood at 4.5x as on March 31, 2026 compared to 4.6x as on March 31, 2025 because of the portfolio growth that was driven by co-lending/DA. Of the total capital received in FY2026, CGCL infused Rs. 200 crore into Capri Global Housing Finance Limited (CGHFL) to support its growth plans. CGCL's standalone capital-to-risk weighted assets ratio (CRAR) stood at 25.9% as on March 31, 2026 (22.8% as on March 31, 2025). While the current capital position remains adequate for near-term growth, timely capital raising would be required to fund the medium-term growth while maintaining the leverage at prudent levels.

Improving earnings profile – The Group's earnings profile improved in FY2026, driven by enhanced operating efficiency, healthy non-interest income and controlled credit costs. Net interest margins (NIMs) remained range-bound at 7.0-7.2% of the average managed assets (AMA) during FY2025-FY2026, aided by higher spreads. The Group's earnings diversification was supported by non-interest income (co-lending fees, insurance distribution and vehicle loan distribution businesses), which remained healthy at 2.0% of AMA in FY2026 (2.3% in FY2025). Operating expenses declined to 4.7% of AMA in FY2026 from 5.9% in FY2026 with higher operating efficiency resulting from technology adoption and productivity from the existing branch and distribution network. Credit costs remained under control at 0.5% of AMA in FY2026 (0.3% in FY2025), supported by controlled slippages. Overall, the Group's earnings improved with RoMA increasing to 2.9% in FY2026 from 2.3% in FY2025. Going forward, its ability to sustain its earnings profile as the business scales up will be crucial.

Credit challenges

High portfolio growth; managing performance across business cycles remains monitorable – The Group's consolidated portfolio increased at a high rate with a 4-year CAGR of 53% during FY2023-FY2026, driven by significant growth in the gold loan segment, which was launched in 2022, and the off-book portfolio (its share increased to 21% of the AUM as on March 31, 2026 from 5% as on March 31, 2023). The gold loans business is operationally intensive, with growth driven by scale-up in existing branches and branch expansion in this business over the past two years; it has exhibited healthy asset quality thus far. ICRA also notes that the construction finance business has relatively lower operating costs, though the wholesale nature of these loans exposes the Group to the risks inherent in this segment. The asset quality in construction finance segment has been under control supported by sustained demand in the residential real estate sector and the company effective recovery mechanisms, including the transfer or sale of projects to third-party developers where required. Housing loans (CGHFL) have healthy asset quality, albeit on limited portfolio seasoning. The MSME segment has relatively weaker asset quality compared to other products and the company's ability to improve the quality of this segment will be key. The Group's asset quality remains under control, notwithstanding the rapid scale-up in operations, aided by the secured and granular nature of the majority of its portfolio. Consolidated gross non-performing advances (NPAs) improved to 0.9% as on March 31, 2026 from 1.5% as on March 31, 2025 because of control over fresh slippages. This was further supported by portfolio growth, driven by gold loans, which have better asset quality than MSMEs and CGHFL.

CGCL has strengthened its organisational structure with the appointment of experienced professionals across key business and support verticals. While CGCL has witnessed some changes in its senior management team in the last few years, most of its senior management team is experienced and it has also put in place processes, systems and succession planning for key positions. Given its growth plans, continuity and stability in the senior management team will remain important, going forward.

Scope to diversify funding profile – The Group's consolidated borrowing profile is dominated by bank funding, which formed 57% of the total borrowings (including off-book) as on March 31, 2026 (though lower than 61% as on March 31, 2025 and 72% as on March 31, 2024), followed by DA/co-lending (24%), term loans from non-banking financial companies/financial institutions (NBFCs/FIs; 8%), commercial paper (4%), debentures (3%) and National Housing Bank (NHB) refinance (2%). While the Group's reliance on bank funding has reduced over the past two years, its ability to further diversify its funding mix and raise resources at competitive rates will be important for its growth plans.

Liquidity position: Adequate

The Group's liquidity position is adequate. As per the asset-liability maturity (ALM) profile as on March 31, 2026, the combined (CGCL+CGHFL) debt repayment stood at Rs. 7,323 crore for the 12-month period ending March 31, 2027 against scheduled inflows from performing advances of Rs. 7,164 crore. Further, liquidity is supported by the combined unencumbered cash and liquid investments of about Rs. 2,604 crore (11% of consolidated on-balance sheet borrowings) and combined unutilised limits of Rs. 797 crore as on March 31, 2026.

Rating sensitivities

Positive factors – Not applicable

Negative factors – Pressure on the rating could emerge on an increase in the leverage (managed gearing beyond 5x on a sustained basis) or a weakening in the earnings profile (RoMA of less than 2.5%). Significant change in the exposure risk profile, which can impact the asset quality on a sustained basis, would be a negative.

Analytical approach

Analytical approach	Comments
Applicable rating methodologies	[ICRA's Credit Rating Methodology for Non-banking Finance Companies (NBFCs)]
Parent/Group support	Not applicable
Consolidation/Standalone	While arriving at the rating, ICRA has considered the consolidated performance of CGCL and its subsidiaries, given the significant operational and business synergies in addition to the shared name and management oversight. Details are mentioned in Annexure II.

About the company

CGCL is an NBFC registered with the Reserve Bank of India (RBI) and incorporated in 1994. While it commenced lending operations with construction finance in 2011, it later expanded to MSME loans in 2013, housing loans (through CGHFL) in 2017 and gold loans in 2022. Currently, the CGCL Group offers secured loans through four primary lending segments (gold loans, MSME loans, housing loans and construction finance) and other financial services, including new car loan origination for third parties, insurance distribution and debt-broking. The Group operates in 21 states/Union Territories (UTs) across 1,429 branches with 13,758 employees catering to 6.9 lakh customers as on March 31, 2026.

CGCL is primarily owned by the promoters (59.9%), with Mr. Rajesh Sharma holding 18.8% via JJR Trust and Capri Global Ventures Private Limited (CGVPL) holding 41.1%. The balance (40.1%) is held by the public (25.7% owned by institutions). Capri Loans Car Platform Private Limited (CLCPPL), a wholly-owned subsidiary of CGCL, was incorporated in 2021 as a corporate selling agent for third-party new car loans. The company incorporated two new subsidiaries, Capri Global Securities Private Limited (CGSPL) and Capri Global Capital Markets Private Limited (CGCMPL), in July 2025 to enter the stockbroking and financial services business and has applied for stockbroking and merchant banking licences.

On a consolidated basis, CGCL reported a profit after tax (PAT) of Rs. 949 crore in FY2026 on a managed asset base of Rs. 40,822 crore as on March 31, 2026 compared to PAT of Rs. 479 crore in FY2025 on a managed asset base of Rs. 25,180 crore as on March 31, 2025. Its consolidated net worth stood at Rs. 7,203 crore with a managed gearing of 4.5x as on March 31, 2026 compared to Rs. 4,304 crore and 4.6x, respectively, as on March 31, 2025.

On a standalone basis, CGCL reported a PAT of Rs. 825 crore in FY2026 on a managed asset base of Rs. 33,629 crore as on March 31, 2026 compared to PAT of Rs. 415 crore in FY2025 on a managed asset base of Rs. 20,093 crore as on March 31, 2025. Its net worth stood at Rs. 6,737 crore with a managed gearing of 3.9x as on March 31, 2026 compared to Rs. 3,965 crore and 3.9x, respectively, as on March 31, 2025.

Key financial indicators

	CGCL (standalone)			CGCL (consolidated)		
	FY2024	FY2025	FY2026	FY2024	FY2025	FY2026
	Audited	Audited	Audited	Audited	Audited	Audited
Total income	1,783	2,423	3,669	2,314	3,251	4,742
PAT	198	415	825	279	479	949
Total managed assets	12,834	20,093	33,629	17,237	25,180	40,822
Return on managed assets	1.7%	2.5%	3.1%	1.9%	2.3%	2.9%
Managed gearing (times)	2.5	3.9	3.9	3.3	4.6	4.5
Gross NPA	2.2%	1.6%	0.9%	1.9%	1.5%	0.9%
CRAR	26.6%	22.8%	25.9%	NA	NA	NA

Source: Company, ICRA Research; All figures and ratios as per ICRA's nomenclature/definition/calculations; Amount in Rs. crore; NA – Not applicable

Status of non-cooperation with previous CRA: Not applicable

Any other information: None

Rating history for past three years

	Current rating (FY2027)			Chronology of rating history for the past 3 years					
				FY2026		FY2025		FY2024	
Instrument	Type	Amount rated (Rs. crore)	Jul 28, 2026	Date	Rating	Date	Rating	Date	Rating
Commercial paper	Short term	1,500.00	[ICRA]A1+	-	-	-	-	-	-

Source: ICRA Research

Complexity level of the rated instruments

Instrument	Complexity indicator
Commercial paper	Simple

The Complexity Indicator refers to the ease with which the returns associated with the rated instrument could be estimated. It does not indicate the risk related to the timely payments on the instrument, which is rather indicated by the instrument's credit rating. It also does not indicate the complexity associated with analysing an entity's financial, business, industry risks or complexity related to the structural, transactional or legal aspects. Details on the complexity levels of the instruments are available on ICRA's website: Click here

Annexure I: Instrument details

ISIN	Instrument name	Date of issuance	Coupon rate	Maturity date	Amount rated (Rs. crore)	Current rating and outlook	Financial sector regulator#
NA^	**Commercial paper**	NA	NA	NA	1,500.00	[ICRA]A1+	RBI

Source: Company; ^Yet to be placed; #SEBI's grievance redressal/dispute resolution and SEBI investor protection mechanisms such as SCORES and ODR shall not be available for activities and instruments that fall under the regulatory purview of FSRs other than SEBI

Annexure II: List of entities considered for consolidated analysis

Company name	Ownership*	Consolidation approach
Capri Global Capital Limited	Parent	Full consolidation
Capri Global Housing Finance Limited	100%	Full consolidation
Capri Loans Car Platform Private Limited	100%	Full consolidation
Capri Global Capital Markets Private Limited	100%	Full consolidation
Capri Global Securities Private Limited	100%	Full consolidation
Capri Global Insurance Brokers Private Limited	100%	Full consolidation

Source: Company

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